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February 1, 2021

Dear NADD Member,

On behalf of the Board of Directors, I want to welcome you to NADD! This New Member Handbook is designed to provide information on the mission, functioning and NADD program activities. NADD is committed to meeting the needs of deans, directors and departments chair within social work education programs. As a member of NADD, you will find a close-knit group of people who care deeply about member success, and the direction and success of NADD as an organization. I invite you to get involved, meet others, and network with your colleagues. At times, we really know how to have fun while working!

NADD is the primary vehicle for leadership development for deans, directors and department chairs within the Social Work profession. NADD is a vibrant organization with innovative programming that addresses emerging social welfare topics as well as an array of issues germane to administration and management within social work and higher education. I invite you to review information on programming opportunities and the NADD bylaws and strategic plan contained in this handbook.

The Board of Directors has two mandatory meetings annually, but meets periodically between meetings in order to conduct business. The Programming Committee sets the agenda for sessions at our fall meeting and spring conference, and puts out a call for presentation/session proposals to the membership prior to meeting dates. The Board invites you to participate in our excellent leadership programming designed uniquely for social work professionals as leaders and mentors in higher education.

Please visit our website for additional information: http://www.naddssw.org/.

Sincerely,

auy

Martell Teasley, President of NADD

# NADD Strategic Plan 2019-2024

# Vision

Empowering SW Education Leaders for A Just World

# Mission

The National Association of Deans and Directors of Schools of Social Work (NADD) supports social work deans, directors and chairpersons to promote social justice and human rights, drive innovation and advance the social work education.

# Goals

## 1 - To enhance and develop leadership capacity of NADD members

a) Provide knowledge, values and skills training on a wide range of leadership and management topics with consideration for size, type of social work program, new intermediate and senior dean/director levels – grounded in developmental stage, university culture and context.

b) Provide mentoring opportunities for all new deans and directors and chairs who desire a mentoring relationship and opportunity - collaboration mentorship.

c) Develop a pipeline of leadership through both LADD and Future Leaders Program.

d) Provide encouragement and information on strategies that promote a stronger representation of social work educators in higher education administration.

e) Promote supportive interpersonal relationships among members, including how to prepare for/respond to disasters or other crises that affect the college, university or program.

f) Provide mechanism for Emeriti Deans, Directors and Chairpersons to have a relationship with NADD.

## 2 – To enhance the social work profession

a) Support interprofessional leadership and collaborations to raise awareness of social work.

b) Build structures to generate and disseminate research to influence change.

c) Support a purposive agenda around relevant national and international topics or current issues.

d) Push evidence to support education and practice issues.

e) Enhance linkage with CSWE to influence the development of new standards and other programs and issues.

f) Enhance linkage with ASWB.

g) Define and market the centrality of the social work profession.

h) Defend the quality of education during budget threats and cuts.

## 3 – To promote social justice and human rights

a) Intentionally and strategically utilize the Social Justice Fund to promote NADD priority areas.

b) Promote diversity and inclusion in the academy and at NADD.

c) Participate in community engagement and advocacy (inside and out of institution).

d) Build social justice capacity.

e) Develop consensus statements when needed.

## 4 – To drive innovation

a) Create the space for innovation.

b) Support Grand Challenges and/or strategic social work initiatives that encompass innovation in social work.

c) Use and promote technology where of benefit to the NADD membership.

d) Use the NADD website to keep membership appraised of NADD activities and current issues affecting social work education and to achieve its organizational mission.

e) Innovate in educational practice and assessment.

f) Continually assess jobs of the future in social work.

## 5 – To ensure the sustainability of NADD

a) Promote organizational fiscal responsibility and transparency.

b) Preserve NADD history and records.

c) Board is responsible for strategic plan review every five years

NADD Strategic Plan Task Force: Todd Rofuth, Anna Scheyett and Robin Mama.

By-Laws of the National Association of Deans and Directors of Schools of Social Work (NADD)

#### Article I — Name and Location

SECTION 1. The name of this organization shall be the National Association of Deans and Directors of Schools of Social Work (to be known as NADD), a non-profit corporation incorporated in the District of Columbia.

SECTION 2. The principal office of the Corporation shall be located in the District of Columbia. The Corporation may also have such offices at such other places as the Board of Directors may from time to time determine.

#### Article II — Objectives

The objectives of this Corporation shall be:

SECTION 1. To advance the excellence and interests of social work education, including, for such purposes, the making of such distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue law); to establish and maintain a national organization to achieve these purposes.

SECTION 2. To educate the general public as to the needs of social work education.

SECTION 3. To encourage financial support for students in social work education programs.

SECTION 4. To encourage research for the advancement of social work education.

SECTION 5. To represent the interests of the members to the Council on Social Work Education and other National and International Social Work organizations.

SECTION 6. To provide a forum for its members to discuss problems and opportunities for advancement of social work education and research.

SECTION 7. To solicit and accept contributions from the general public and/or public or private institutions or local or federal government agencies, donated to it for the furtherance of a program or programs sponsored by the Corporation.

SECTION 8. To engage in activities in the furtherance of social work education.

SECTION 9. To conduct all functions necessary for the advancement and administration of the corporation and to perform all acts necessary to comply with the laws to which the corporation is subject.

#### Article III — Membership

SECTION 1. Membership is open to graduate or combined graduate and undergraduate social work degree programs accredited by the Council on Social Work Education or the Canadian Association for Social Work Education, and programs in candidacy with the Council on Social Work Education or the Canadian Association for Social Work Education, as represented by the chief executive officer. The chief executive officer is that person whose primary responsibility is oversight of the social work programs. The chief executive officer, as described above, shall be the only voting member from each eligible institution. Voting by proxy is prohibited.

SECTION 2. The right or interest of a member program shall not terminate except upon the happening of any of the following events: Resignation, expulsion, dissolution, or liquidation of the Corporation, the non-payment of dues, loss of accreditation, or failure to complete the accreditation process. The Board shall establish a procedure by which it gives notice of suspension of membership and method for reinstatement to a member.

#### Article IV — Dues

SECTION 1. Establishment of Dues. Dues and admission fees, if any, for members shall be determined and revised from time to time by the membership, upon recommendation of the Board of Directors when it deems necessary or advisable.

SECTION 2. Delinquency and Cancellation. A member of the corporation who remains delinquent in payment of dues for a period of 90 days without good cause shall be suspended from membership and the privileges of membership.

SECTION 3. Refunds. No dues shall be refunded to any member program whose membership is suspended or terminates for any reason.

#### Article V — Meeting of Members

SECTION 1. Semiannual Meetings of members of the Corporation shall take place in the form of a Fall Meeting and a Spring Meeting. These meetings are to be held on such date or dates as shall be fixed from time to time by the Board of Directors of the Corporation. Each Semiannual Meeting shall be held during each academic calendar year. The NADD Board may, given special considerations, change the timing of these required semiannual meetings or hold one of the meetings virtually.

SECTION 2. Special meetings of members may be held on such date or dates as may be fixed by the Board of Directors of the Corporation from time to time and by the members on such dates as shall be permitted by law.

SECTION 3. Any Semiannual or Special Meeting of members may be held at such place within or without the District of Columbia or electronically as the Board of Directors of the Corporation may from time to time fix. In the event the Board of Directors shall fail to fix place or time, or in the event such members are entitled to call or convene a Special Meeting in accordance with law, then, in such event, such meeting shall be held at the principal office of the Corporation.

SECTION 4. Semiannual or Special Meetings of members may be called by the Board of Directors or by any officer of the Corporation instructed to do so by the Board of Directors, except to the extent that directors may be required by law to call a meeting, and shall be called by the Secretary on behalf of the members, when required to do so by law.

SECTION 5. Written notice stating the place, day, and hour of each meeting shall be given for all meetings. Such notice shall state the person or persons calling meetings.

- A. Semiannual Meetings. Notice shall state that the meetings are called for the transaction of such other business as may properly come before the meetings.
- B. Special Meetings. Notice shall state the purpose or purposes for which the meeting is called. Only the business stated in the Notice of Meeting may be transacted thereat.
- C. Notice of Meetings shall be given electronically not less than ten (10) days nor more than forty (40) days before the date of the fall and spring meetings, using addresses of each Chief Executive Officer as provided to the Corporation. Notice is recognized when receipts for electronic communication are returned.
- D. Adjournment. Any meeting of members may be adjourned from time to time. In such event, it shall not be necessary to provide further notice of the time and place of the adjourned meeting if announcement of the time and place of adjourned meeting is given at the meeting so adjourned. In the event the Board of Directors fixes a new record date for an adjourned meeting, a new notice shall be given, in the same manner as herein provided.

E. Waiver of Notice. No notice need be given to any member who executes and delivers a Waiver of Notice before or after the meeting. The attendance of a member in person at a meeting, without protesting the lack of notice of a meeting, shall constitute a waiver of notice by such member.

Section 6. A list of current members of the Corporation in good standing shall be made available at its website at least ten (10) days prior to any meeting. This list shall be evidence of the right of the chief executive officer of each member program to vote at such meeting.

SECTION 7. Annual Report. At the Spring Meeting of members, the President shall present an Annual Report. Such report shall be filed with the records of the Corporation and entered in the minutes of the proceedings of such Spring Meeting of members. The Annual Report to members shall include a description of income and expenditures, a complete list of actions taken by the Board of Directors since the last Spring Meeting, and it shall be posted on the Corporation's website.

SECTION 8. Meetings of the members shall be presided over by the following officers in order of seniority— President, one of 2 Vice Presidents, or, if neither of the foregoing is in office or present at the meeting, by a Chair to be chosen by the President, or if unable to act, by a Chair chosen by the Vice President. The Secretary of the Corporation shall act as Secretary of every meeting. When the Secretary is unavailable, the President or Chair shall appoint a Secretary of the meeting.

SECTION 9. Quorum. Except as provided by law, the members present shall constitute a quorum at a meeting of members for the transaction of any business. Each member in good standing shall have one (1) vote. Except to the extent provided by law, all action shall be by a majority of the votes cast. Whenever the vote of members is required or permitted, such action may be taken without an in person meeting by the scheduling of an electronic meeting and obtaining the consent of a majority of those entitled to vote. The meeting and voting process shall be conducted under a procedure established by the Board of Directors.

SECTION 10. Cancellation of Meeting. The Board of Directors may cancel any meeting for cause.

#### Article VI — Officers

SECTION 1. Elected Officers. The elected officers of this Corporation shall be a President, Vice President & Program Chair, Vice President of Communications, Secretary, and Treasurer to be elected by the members at their Annual Meeting and who will serve until their successors have been duly elected and assume office.

SECTION 2. Qualifications of Office. Only chief executive officers of member programs in good standing shall be eligible for nomination and election to any elective office of this Corporation.

SECTION 3. Term of Office. Each elected officer shall take office immediately upon installation and shall serve for a term of three (3) years or until a successor is duly elected. Each elected officer shall serve concurrently as a member of the Board of Directors and as a member of the Executive Committee. Elected officers may be reelected to a second term of office not to exceed two consecutive terms.

SECTION 4. Vacancies/Removal. Vacancies for any officer position shall be filled in the interim by appointment of the President from among the existing Board of Directors for the purpose of filling the vacated term of office only. The Board of Directors, in its discretion, by a two-thirds (2/3) vote may remove any Board Member from office for cause, as defined in the procedures established by the Board for removal.

#### Article VII — Duties of Officers

SECTION 1. President. The president shall serve as Chair of both the Board of Directors and Executive Committee. The person in the position shall also serve as a member, ex-officio, with right to vote, on all committees, The President shall make all required appointments of standing and special committees with the approval of the Board of Directors.

At meetings of the Board of Directors and at such other times as the President shall deem proper, the person in the position shall communicate to the members of the Board and to the membership such matters and make such suggestions as may in the President's opinion tend to promote the welfare and increase the usefulness of the Corporation. The President shall perform such other duties as are necessary incident to the office of President or as may be prescribed by the Board of Directors.

SECTION 2.a. Vice President & Program Chair. The duties of the Vice President shall be Chairperson of the Program Committee and other duties as delegated to the person in the position by the Board of Directors or the President. The person in the position will facilitate adherence to inclusion and diversity in all of NADD's program planning. The Vice President & Program Chair shall perform the duties of the President in the event of his/her inability to serve for the duration of the term of the vacated office.

SECTION 2.b. Vice President of Communications. The Vice President of Communications will collaboratively work with staff and subcommittees to ensure all communication channels are up to date (listserv; website; social media). As and when events/issues arise that NADD may wish to respond to, the person in the position will collate the information from members, work with the Board, and draft statements that the Board shall review and consider for endorsement prior to release to the public.

SECTION 3. Secretary. The Secretary shall be responsible for the proper and legal mailings of notices to members. The Secretary shall see to the proper recording of proceedings of meetings of the Corporation, Board of Directors and all committees; and carry into execution all orders, votes and resolutions, not otherwise committed. The Secretary shall see that accurate records are kept of all members.

SECTION 4. Treasurer. The Treasurer shall be in charge of the Corporation's funds and records. As Treasurer the person in the position shall oversee the collection of all member dues and/or assessments; shall have established proper accounting procedures for the handling of the Corporation's funds and shall be responsible for the keeping of the funds in such banks, trust companies and/or investments as are approved by the Executive Committee. The Treasurer shall report on the financial condition of the Corporation at all meetings of the membership and of the Board of Directors and at other times when called upon by the President.

At the end of each fiscal year, the Treasurer shall prepare an annual report of income and expenditures. At the expiration of the person in the position's term of office, the Treasurer shall deliver over to his or her successor all books, money, and other property in his or her charge, or in the absence of a successor, shall deliver all properties to the President.

#### Article VIII — Board of Directors

SECTION 1. Authority and Responsibility. The governing body of this Corporation shall be the Board of Directors. The Board of Directors shall oversee the affairs of the Corporation, including but no limited to its committees and publications; shall determine its policies of changes therein subject to the limitations of these By-Laws; shall actively prosecute its objectives and supervise the disbursement of its funds. The Board may adopt such rules and regulations for the conduct of its business as shall be deemed advisable and may, in the execution of powers granted, delegate certain of its authority and responsibility to the Executive Committee.

SECTION 2. Composition. The Board of Directors shall consist of not less than seven (7), nor more than eleven (11) elected members, of which the President, 2 Vice Presidents, Secretary, and Treasurer shall be a part. Any Officer or member of the Board of Directors wishing to run for another office in the organization must resign from their current position.

SECTION 3. Ex-Officio Members. Upon recommendation of the President, the Board may appoint up to two *ex-officio* members who shall serve without the right to vote for a term to run concurrent with that of the appointing president.

SECTION 4. Manner of Election and Term. Each elected director shall be elected to a three (3) year, staggered term.

SECTION 5. Nominations. The Nominating Committee, acting in accordance with Article X. Section 1, of these By-Laws, shall present a double slate for each seat on the Board to the membership at least thirty (30) days before the election.

SECTION 6. Quorum of the Board. At any meeting of the Board of Directors, one more than half of the members of the existing Board shall constitute a quorum for the transaction of the business of the Corporation and any such business thus transacted shall be valid providing it is affirmatively passed upon by a majority of those present.

SECTION 7. Meetings of the Board. A regular meeting of the Board of Directors shall be held not less than two (2) times during each academic year at such time and at such places as the Board may prescribe. Notice of all such meetings shall be given electronically to the Directors not less than ten (10) days nor more than forty (40) days before each meeting is held. Special meetings of the Board may be called by the President or at the request of any two (2) Directors, by notice electronically mailed to each member of the Board of Directors not less than seventy-two (72) hours before the meeting is held.

Action taken by email ballot with the use of electronic methods, by members of the Board of Directors, in which at least a majority of such directors participate and indicate themselves in agreement, shall constitute a valid action of the Board if reported at the next regular meeting of such Board. If the Board of Directors indicates that an email or in-person ballot shall be unanimous, directors shall forward their individual ballots to the President. When the President is unavailable, the President shall appoint the Vice President & Program Chair to receive individual ballots. Ballots shall be reported in total to the Board of Directors.

SECTION 8. Voting. Voting rights of a director shall not be delegated to another nor exercised by proxy.

SECTION 9. Absence. Any elected officer or director who shall have been absent from two (2) consecutive regular meetings of the Board of Directors without good cause shown may be requested by a two-thirds (2/3) vote of the Board to vacate the seat on the Board of Directors and the vacancy shall be filled as provided by these By-Laws; however the Board of Directors shall consider each absence of an elected officer or director as a separate circumstance and may expressly waive such absence by affirmative vote of a majority of its members.

SECTION 10. Vacancies and Removal. Any vacancy occurring on the Board of Directors, not including officers, shall be filled by election by the membership as outlined in Article VI, Section 4. The Board of Directors may in its discretion, by affirmative vote of two-thirds (2/3) of its members, remove any director for cause.

SECTION 11. Compensation. Directors shall not receive any compensation for their services. Directors may be reimbursed for expenses incurred in their service to the Board.

#### Article IX — Executive Committee

SECTION 1. Authority and Responsibility. The Executive Committee may act in place and stead of the full Board of Directors between Board meetings on all matters, except those specifically reserved to the full Board by these By-Laws, pursuant to delegation of authority to such committee by the Board of Directors. Actions of the Executive Committee shall be reported to the full Board for ratification electronically, by mail or at the next Board meeting.

SECTION 2. Composition and Election. The Executive Committee shall consist of the President as Chairman, Vice President & Program Chair, Vice President of Communications, Secretary, and Treasurer.

SECTION 3. Quorum – Call of Meetings. A majority of the Executive Committee shall constitute a quorum at any duly called meeting of the Committee. The President shall call such meetings of the Executive Committee as the business of the Corporation may require, or any two (2) members of the Executive Committee may call for a meeting of the Committee

SECTION 4. Vacancies. Any vacancy occurring on the Executive committee shall be filled in the manner provided in Article VI, Section 4.

#### Article X — Standing and Special Committees

SECTION 1. Nominating Committee members shall be elected to serve for a term of three (3) years. Members may serve two (2) consecutive terms. Nominations for membership shall be made by the prior Nominating Committee, with a double slate of candidates for each position to be filled. The Committee shall present this slate to the membership at least thirty (30) days before the election is to be held. Membership on the Committee shall revolve with one-third (1/3) of the members being replaced each year.

The six elected members of the Nominating Committee are not eligible for nomination for another office in the Corporation while serving on the Nominating Committee.

The Nominating Committee shall meet to develop suggestions for those directorships that are vacant or about to expire. The Nominating Committee shall then nominate a double slate of candidates for the required directorships of the Corporation as provided in these By-Laws and report such nominations to the membership at least thirty (30) days prior to its scheduled election.

SECTION 2. Budget and Finance Committee. The Budget and Finance Committee shall consist of the President, 2 Vice Presidents, Treasurer and two members of the Corporation who are not directors during their tenure on the Committee. The Treasurer shall serve as Chair. The committee shall, in concert with the Treasurer, develop the annual budget of the Corporation and prepare recommendations for the Board of Directors. The committee may perform additional duties in connection with the finances of the Corporation as the Board may determine from time to time.

SECTION 3. Program Committee. The Program Committee shall be chaired by the Corporation's Vice President. Any members of the Corporation who wish to participate in the Committee shall constitute its membership.

The Program Committee is responsible for planning the location and program of meetings of the Corporation. The Committee will periodically survey the membership to ascertain site and program preferences.

SECTION 4. Communications Committee. The Corporation's Vice President of Communications shall chair the Communications Committee. Any member of the Corporation who wishes to participate in the committee shall constitute its membership.

The Communications Committee is responsible formulating & presenting any communication that is developed by the Corporation in all media formats.

SECTION 5. Special Committees. The President, with the approval of the Board of Directors, shall appoint such other committees, subcommittees or task forces as are necessary and which are not in conflict with other provisions of these By-Laws, and the duties of any such committees shall be prescribed by the Board of Directors upon their appointment.

#### Article XI — Staff

SECTION 1. Appointment. The Board may retain the services of individuals to assist with the conduct and operations of the Corporation and whose term and condition of service shall be specified by the Board.

#### Article XII — Finance

SECTION 1. Fiscal Period. The fiscal period of the Corporation shall be prescribed by the Budget and Finance Committee with the approval of the Board of Directors.

SECTION 2. Audit. The accounts of the Corporation shall be audited annually by a certified public accountant who shall be appointed by the President with the approval of the Board and who shall provide a report to the Board of Directors.

SECTION 3. Indemnification of Directors and Officers. The Offices and Directors for the Corporation shall be indemnified to the full extent permitted by law as long and to the extent covered by the Corporation's insurance, as long as their actions were taken in good faith, within the scope of their authority and are not acts of willful misconduct or transactions from which they improperly benefited.

The Corporation shall have power to purchase and maintain insurance on behalf of any person who is or was a director or officer of the Corporation, against any liability asserted against such personnel and incurred by any individual in any such capacity, or arising out of that person's status as such, whether or not the Corporation would have the power to indemnify the individual in the position against such liability under the provisions of this Section.

#### Article X111 – Dissolution

SECTION 1. Upon the dissolution of the Corporation, the Board of Directors shall, after paying or making provision for the payment of all the liabilities of the Corporation, dispose of the organization's assets to an organization or organizations organized and operated exclusively for charitable, educational, religious, or scientific purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code of 1986 (or the corresponding provision of any future United States Internal Revenue law), as the Board of Directors shall determine. Any such assets not so disposed of shall be disposed of by the Superior Court of the District of Columbia or by and other appropriate court of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations, as said court shall determine, which are organized and operated exclusively for such purposes.

#### **Article XIV – Amendments**

SECTION 1. These By-Laws may be amended or repealed by a two-thirds (2/3) vote of the members present at any of its meetings duly called, notice of such proposed changes having been sent electronically to the members at least thirty (30) days before such meeting.

#### Article XV – Rules of Order

SECTION 1. The meetings of the Board of Directors and members of this Corporation shall be regulated and controlled according to ROBERTS RULES OF ORDER (Revised) for parliamentary procedure, except as may be otherwise provided in these By-Laws.

#### NADD Action Plan to Combat Racism

This will be a living document, continually revised to reflect changes, the current moment, and our learning. NADD will establish a task force to facilitate operationalizing the plan.

Goal 1: Engage in self-reflection and assessment as individual members of NADD and as an organization, to identify and address explicit and implicit racism and white supremacy lack of awareness of intersectionality, and lack of inclusion in our structures and interactions

- 1. Assess NADD climate:
  - a. Strategy: Conduct a comprehensive survey to assess the current state of our racial climate among NADD members (can build off existing racial climate surveys, should use valid, evidence-based tools.) Make outcomes public to members
    - i. Responsible entity: BoD appoints
    - ii. Timeframe: By Fall 2022, to be repeated every 3 years.
  - b. Strategy: Develop plan for positive organizational change based on findings
    - i. Responsible entity: BoD
    - ii. Timeframe: Fall 2022-January 2023
- 2. Assess NADD structures
  - a. Strategy: Conduct a review of NADD bylaws, policies, procedures, and plans for explicit and implicit bias and to ensure they explicitly address inclusion, racism and white supremacy. Include review of charge for Nominating Committee, to ensure a diverse slate of candidates. Make outcomes public to members
    - i. Responsible entity: BoD appoints
    - ii. Timeframe: Fall 2021-Spring 2022, to be repeated every 3 years.
  - b. Strategy: Develop plan for positive organizational change based on findings
    - i. Responsible entity: BoD
    - ii. Timeframe: Spring 2022-Fall 2023
- 3. Provide NADD member training and professional development
  - a. Strategy: Provide evidence-based/evidence-informed and effective annual training to BoD and NADD membership as a whole on addressing white supremacy and fragility, implicit bias, micro-aggressions, structural racism, and how to discuss and address these issues within NADD and higher education institutions, and evaluate
    - i. Responsible entity: Vice President and planning conference committee
    - ii. Timeframe: Annually at Fall and Spring NADD meetings, beginning Spring 2021
- 4. Provide members with framework for antiracism, tools for a comprehensive assessment of climate and antiracist efforts in their institutions, and opportunity to discuss results and develop plans
  - a. Strategy: Identify and provide a valid, evidence-based/evidence informed framework for antiracism and tools for assessment of climate, antiracism, and inclusion, for DDC to use in their institutions
    - i. Responsible entity: Board

- ii. Timeframe: BySpring 2022
- b. Strategy: Provide opportunity for members to discuss their assessment findings and create responsive plans through a session at Spring Conference
  - i. Responsible entity: Vice President and planning conference committee
  - ii. Timeframe: By Fall 2022
- 5. Reflect on and strengthen NADD's intentionality in combatting racism and being antiracist both within NADD and in how we engage with other institutions
  - a. Strategy: Engage with local communities in which we have meetings/conferences, learning about local initiatives and programs that promote racial justice
    - i. Responsible entity: Vice President and planning conference committee
    - ii. Timeframe: Annually at Fall and Spring NADD meetings, beginning Fall 2021
  - b. Strategy: Intentionally use Larry Davis Social Justice Fund to promote antiracist/pro social justice research and activities. Increase funding to support
    - i. Responsible entity: Social Justice Fund chair
    - ii. Timeframe: ongoing

# Goal 2: Build leadership capacity centered on antiracist practices and policies in social work higher education, and support and promote the development of new Black, Indigenous People of Color (BIPOC) leaders within the profession

- 1. Ensure that antiracist content, skills, and competency are meaningfully present in the Leadership Academy for Deans and Directors (LADD) and Future Leaders training. Include content grounded in the experience of members
  - a. Strategy: Review and revise content and speakers
    - i. Responsible entity: LADD and Future Leaders chairs
    - ii. Timeframe: Fall 2021
- Ensure that LADD and Future Leaders intentionally seeks to recruit BIPOC potential leaders

   Strategy: Develop intentional recruitment strategies
  - i. Responsible entity: LADD and Future Leaders chairs
  - ii. Timeframe: Fall 2021
  - b. Strategy: Reach out to organizations such as NABSW and ALLSWE and other affinity groups that nurture and develop BIPOC social workers for insights on recruiting and supporting BIPOC leadership.
    - i. Responsible entity: LADD and Future Leaders chairs
    - ii. Timeframe: Fall 2021
- 3. Provide training to membership, committing to increasing BIPOC leadership in social work
  - a. Strategy: Provide training on this topic at Fall and Spring Conference each year
    - i. Responsible entity: Vice President and planning conference committee
    - ii. Timeframe: Annually at Fall and Spring NADD meetings, beginning Fall 2021
  - b. Strategy: Revise mentoring program to provide enriched mentoring for BIPOC leaders and potential leaders and to provide training for increased mentor skills in supporting BIPOC leaders and potential leaders

- i. Responsible entity: Mentoring committee
- ii. Timeframe: ongoing, beginning at Fall NADD meeting 2021
- 4. Provide training to members on advancing to upper administrative positions in higher education, so that social work leaders can lead the antiracism charge within their institutions and have larger impact
  - a. Strategy: Provide track at Spring Conference
    - i. Responsible entity: Vice President and planning committee
    - ii. Timeframe: Spring 2022

Goal 3: Provide membership with antiracist, anti-oppressive, equity-minded professional development support and resources with a focus on management and leadership strategies, policy and systemic change within our organizations, on creating antiracist and anti-oppressive curricula and pedagogy, and on recruiting and retaining BIPOC students and faculty

- 1. Use NADD meeting/conference as platform for antiracist professional development
  - a. Strategy: Create structures during and after conference/meeting to discuss current policy issues and issues of race and antiracism, such as forums, panels, and webinars, and to provide training and practice in having difficult conversations
    - 1.Responsible entity: Vice President and conference committee
    - 2.Timeframe: Annually at Fall and Spring NADD meetings, beginning Spring 2022
  - b. Strategy: Require that each conference abstract submitted discuss how *equity*, *diversity*, *inclusion*, *and particularly* racism will be addressed in the presentation

     Responsible entity: Vice President and conference committee
     Timeframe: Annually at Fall and Spring NADD meetings, beginning Fall 2021
  - c. Strategy: Provide membership with comprehensive annual training on addressing white supremacy and fragility, implicit bias, micro-aggressions, structural racism, and how to discuss and address these issues within schools of social work and within the academy
     1.Responsible entity: Vice President and conference committee
     2.Timeframe: Annually at Spring NADD meetings, beginning Spring 2022
  - d. Strategy: Invite as speakers, panel members and collaborators on initiatives, to NABSW and other affinity groups that nurture and develop BIPOC social workers

     Responsible entity: Vice President and conference committee
    - 2. Timeframe: Annually at Fall and Spring NADD meetings, beginning Fall 2021
  - e. Strategy: Invite University/College/School Diversity and Inclusion Officers and also representatives from HBCUs, HSIs, and Tribal Colleges to speak at NADD meetings to discuss their campus strategies for creating environments where BIPOC faculty and students feel welcomed and can thrive
    - 1. Responsible entity: Vice President and conference committee
    - 2. Timeframe: Annually at Fall and Spring NADD meetings, beginning Spring 2022

- 2. Give membership tools to address racism in implicit and explicit curriculum to develop antiracism pedagogy skills in full- and part-time faculty, and build student competency in antiracist practice
  - a. Strategy: Collaborate with other SW organizations (GADE, CSWE, NASW, NABSW etc.)to identify or develop modules/training initiative focusing on antiracist pedagogy and how to evaluate impact
    - Responsible entity: BoD President (through Leadership Council)
       Timeframe: Conversation to begin Fall 2021
  - b. Strategy: Advocate for and assist in development of nation-wide symposia/conference/workshops through NADD and CSWE on antiracist pedagogy and competencies, and make these resources widely available after through NADD website
    - 1. Responsible entity: BoD President (through Leadership Council) and Vice President for Communications
    - 2. Timeframe: Conversation to begin Spring 2021
- 3. Explore ways NADD can support, amplify, and extend faculty, staff, and student research on antiracism and bias
  - a. Strategy: Encourage the creation of research groups (including faculty, staff, and students) to conduct research on this area and support through NADD, using Larry Davis Social Justice Fund (LDSJF)

Strategy: expand charge of the LDSJF committee beyond selecting awardees to address other needs for research in antiracism

- b. Strategy: Profile projects funded by LDSJF
  - 1. Responsible entity: LDSJF Committee and BoD
  - 2. Timeframe: Ongoing, beginning Summer 2021
- c. Strategy: Partner with GADE and CSWE to develop ways to support student research on antiracism and bias
  - 1. Responsible entity: Board
  - 2. Timeframe: Ongoing beginning Summer 2021
- 4. Give membership tools and training in establishing their own professional development plan for antiracist management and leadership, to include recruitment, mentoring, P&T policies, creating an antiracist climate.
  - a. Strategy: Provide training at Spring Conference, including time for each member to develop their own antiracism management and leadership plan, and time each year to review progress from the prior year's plan
    - i. Responsible entity: Vice President and program committee
    - ii. Timeframe: Ongoing beginning Spring 2021

Goal 4: Partner with national social work organizations in advocacy and policy action to dismantle racism and structural oppression in practice, licensure and professional policies, and throughout society

1. NADD BoD participates in community engagement and advocacy

- a. Strategy: A minimum of three NADD Board members participate every year in coordinating and collaborating with other social work organizations on major issues, and presents to BoD for discussion and prioritization
  - i. Responsible entity: BoD
  - ii. Timeframe: Ongoing, beginning Fall 2021
- b. Strategy: Activate NADD advocacy and legislative issue task forces and group(s), based on priorities identified in a. above, and examine efficacy of groups. Create a task force specifically to examine issues of licensing and disparities of outcome based on race. Groups will keep membership apprised of activities through listserv, website and report at each meeting
  - i. Responsible entity: BoD, esp. Vice president for Communication
  - ii. Timeframe: Ongoing, beginning Fall 2021
- c. Strategy: Advocacy and legislative issues task forces and group(s) will collaborate with other national groups undertaking legislative action by meeting with and communicating with national groups undertaking legislative work as per NADD's ability to lobby
  - i. Responsible entity: Advocacy/Legislative group chair
  - ii. Timeframe: Ongoing, beginning Fall 2021
- 2. Building social justice capacity
  - Strategy: Craft social justice statements and letters and sign onto social justice initiatives as issues arise. These will be voted on by the BoD, and the BoD will notify NADD members of letters or initiatives they have signed on to on behalf of the membership.
    - i. Responsible entity: BoD, president, Vice President for Communication
    - ii. Timeframe: Ongoing, beginning Fall 2020
  - b. Strategy: Create an inter-professional coalition across professions to address social justice issues
    - i. Responsible entity: BoD will identify a responsible group
    - ii. Timeframe: Ongoing, beginning Fall 2021
  - c. Strategy: At the conclusion of each forum and/or meeting, when appropriate, NADD will establish a position on current policy issues and forward position statements to the relevant organization, lobbying or legislative entity
    - i. Responsible entity: BoD, president, Vice President for Communication
    - ii. Timeframe: Ongoing, beginning Fall 2021

#### NADD POSITION STATEMENTS

When issues, events, and policies arise that are of direct relevance to NADD, social work education, and social work leadership, NADD, through the Vice President for Communications and the Board, may craft a position statement. Statements are crafted through a process that begins with the appointment of a working group by the Board President. The group is led by the Vice President for Communications, and develops a draft which is then sent to the Board for feedback, revision, and approval. The Board then shares the statement with the membership.

Recent examples of this include:

NADD Anti-Racism Statement

MSW Policy Statement on the Role of the MSW in Social Work Education

NADD Statement Addressing the Issue of Immigrant Children and Family Separation

All statements, as well as resources and relevant exemplar messages from NADD member deans and directors can be found at <u>http://www.naddssw.org/</u>

# Future Leaders In Social Work Education

A Program of the National Association of Deans and Directors of Schools of Social Work

Leadership is a choice, not a position.

Stephen R. Covey, American Educator & Author of *The 7 Habits of Highly Effective People*  Founded in 1986, the National Association of Deans and Directors of Schools of Social Work (NADD) is a volunteer membership organization dedicated to promoting excellence in social work education. Our membership is composed of more than 200 deans, directors, and chairpersons of graduate social work programs in the United States and Canada. NADD supports its members in their professional development and effectiveness as academic administrators.

One of NADD's goals is to develop future leadership in social work education. One way to develop future leadership is to engage individuals who have an interest in becoming Deans/Directors/Chairs in the **next five years**. As a program of NADD, the Future Leaders in Social Work Education Program assists individuals in exploring, and moving into, these leadership positions. The demand for administrative and management leadership is likely to continue due to the expansion of social work programs and the return of current leaders to faculty positions, or movement into retirement

## We are currently accepting applications for the 4<sup>th</sup> Cohort of the Future Leaders in Social Work Education Program<u>. Applications Due October 16 2020</u>.

## **LEADERSHIP GOALS**

By participating in the program, and exploring future leadership roles in social work education, participants will have the opportunity to ask questions of and network with current Deans/Directors/Chairs (D/D/C) who are members of NADD and represent diversity in social work education. Participants will also have the opportunity gain a deeper understanding of:

- The roles, responsibilities, and challenges of being a D/D/C;
- Leadership during challenging times
- The administrative and management skills necessary in these roles; and

• The journey from expressing interest in a future leadership role to securing a leadership position in social work education.

## **ELEMENTS OF THE PROGRAM**

This year's program will consist of a virtual panel and Q&A session. Panelists will be sitting Deans/Directors/Chairs (D/D/C) representing a diverse range of institutions. The panelists' discussion will be determined based on participants' identified interests as articulated in their applications. Following the panel presentation there will be ample time for participants to ask questions about the experience of being a D/D/C, how to prepare for a career as a D/D/C, the job search, and any other topics they wish to bring up.

Following the panel, participants will be given the contact information for panelists and the Future Leaders Committee, and are welcome to follow up the event with additional questions or informal conversation.

#### **PROGRAM SCHEDULE**

A two-hour panel is scheduled for November 10<sup>th</sup> via Zoom.

#### **COST**

• There is no cost for participation in the program.

## HOW TO APPLY

Applicants should be individuals considering moving to a social work higher education leadership role as a D/D/C within the next five years. All individuals in clinical, research, and faculty positions at the rank of associate professor or higher are welcome to apply. Please submit the following materials as e-mail attachments to Vitali Chamov, National Association of Deans and Directors, at: <u>vchamov@cswe.org</u>.

- Personal statement that describes your academic management and leadership experience, why you are interested in exploring career possibilities as a D/D/C, and one or two questions you would like the panelists to address (2 pages or less);
- Brief letter or email from your current D/D/C stating that they support your participation in this program (less than 1 page);
- Curriculum vitae.

#### Application deadline is Friday, October 16, 2020.

Up to 20 participants will be selected and will be contacted on or after October 23, 2020.

For more information, please contact Anna Scheyett, Dean, UGA School of Social Work, at <u>amscheye@uga.edu</u> 706.542.8270.

#### Roundtable for New Deans and Directors

In order to provide support and to facilitate networking among new members, before each NADD meeting a few seasoned deans/directors will host a 2-hour roundtable for new deans and directors.

The New Deans and Directors' Roundtable is an interactive session that covers core issues and new trends administrators may focus on in social work education. Participants will also have the opportunity to share the specific challenges of their new position and gain the perspectives of longer serving deans, directors, and chairs during facilitated discussions. They will discuss best practices, gain concrete and specific tips and strategies from experienced colleagues, and learn how NADD can support them in their positions.

Participants may choose to enroll to meet and network with their cohort, receive professional development, and engage in discussions of examples and case studies relevant to their new roles as primary unit administrator.

# NADD Mentorship Program

## Are you a recently appointed dean, director, or chair?

- Would you like a more seasoned leader to talk with?
- The NADD mentoring program can match you with an experienced dean, director, or chair in an informal mentoring relationship.
- You and your mentor develop and structure your relationship and communications as best meet your needs.
  - Let us know the characteristics of a mentor you would find most helpful (e.g. program size, location, demographic characteristics, program development experience) and we will work to find you a match.

## Are you an experienced dean, director, or chair?

- Would you like to share your experience with a newer leader?
- The NADD mentoring program is looking for seasoned deans, directors, and chairs who would be willing to be part of an informal mentoring relationship.
- You and your mentee develop and structure your relationship and communications as best meet your needs.
- We will talk with you prior to assigning you a mentee, and we ask for at least a 1 year commitment

#### For more information or to make a request/volunteer, contact:

Anna Scheyett or Jon Singletary amscheye@uga.edu

Jon.Singletary@baylor.edu

## Leadership Academy for Deans and Directors of Social Work

As a program of NADD, the Leadership Academy for Deans and Directors (LADD) assists social work deans and directors in their continuing development as leaders. Since its inception, 120 deans and directors have participated in the LADD.

#### **Selection Criteria and Process:**

- LADD is organized, managed, and co-led by two Deans/Directors of Social Work. The two leaders are appointed by the NADD Board of Directors (BoD) to maximize complementary professional experience.
- The President of NADD will generate a pool of three candidates in consultation with members of the Board and current LADD co-leaders. Once the selection process commences, it will be completed within 30 days.
- The selected leaders must have a minimum of five years of experience as a dean, director or department chair of a social work education program. Other considerations for selection should be based on program size (large, medium, or small), university research mission, and regional representation.
- Complementarities should be an outcome of selecting co-leaders who come from private and public university experience, differences in resource endowments, or the situational complexity of how a department or a school is located in a university.
- There can be other dimensions that rise in importance as the basis for selection for the co-leaders.

#### **Responsibilities of LADD Co-Leaders:**

- The co-leaders will be appointed for a three-year term. Their terms will be staggered to ensure continuity and a seamless transition in leadership. Both leaders may be considered for no more than two consecutive terms.
- LADD Co-leaders are responsible for attending all scheduled dates of the annual four sessions with program participants.
- The most senior co-leaders (in terms of years as a co-leader) should meet annually with the NADD BoD at the spring conference to report on LADD functioning and programming and answer questions from the BoD. This meeting should include a review of the most recent LADD budget reconciliation.
- LADD co-leaders should work in collaboration to develop criteria for LADD participant selection, and subsequently develop training content for LADD participants, select the slate of guest speakers, and conduct some training sessions. In part, the content will be designed with input from LADD participants so it is relevant to their needs and that of their social work programs and universities.

- LADD programming must focus on leadership and antiracist practices to address systemic racism in academia, and methods to identify and combat macroaggressions in social work education and practice.
- The co-leaders will engage the management consultant to conduct coaching and organize a 360-degree performance feedback for each LADD participant.

## Feedback and Evaluation:

- Every year, at the end of the program, participants will complete a verbal interview by answering 2 to 3 open ended questions designed to assess the quality and effectiveness of their learning experiences during the year, including identifying components that work well and should be maintained/strengthened, components that should be modified/improved, and components that should be eliminated.
- Co-leaders will also complete a verbal interview by answering two questions that assess their reflections about the extent to which they believe they were effective in their implementation and the learning experiences of participants by identifying what worked well and what needs improvement.
- Assessment will be conducted by prior participants from the program who volunteer to conduct the interviews and write a 1-page summary report. Co-leaders who meet with the NADD BoD at the Spring Conference should be prepared to discuss the most recent evaluation feedback from program attendees.
- NADD Board will use this information to make recommendations to the coleaders which could range from encouraging small modifications to not renewing a co-leader's term.

## Funding:

LADD co-leader travel, lodging, and meals for two out of the four sessions will be funded by NADD. The two sessions supported by NADD are the (a) third session during Spring NADD meetings, and the (b) fourth session held in the summer prior to the meeting of the Saint Louis Group. Additional budgetary request are to be observed during the annual meeting with co-leaders and the NADD BoD.

## NADD CONFERENCES

Twice a year the membership of NADD holds a conference; once in the fall and once in the spring. Each conference contains a business meeting led by the President of the Board of Directors. The fall conference is usually held in conjunction with the CSWE Annual Program Meeting, and lasts for a day. The spring conference is self-contained and is three days in length.

The purpose of the NADD conferences is to provide membership with opportunities for professional development, time to discuss pressing issues of the day, a chance to learn from each other about innovations and solutions to the challenges we face, and space to network and support each other. Conferences are made up of plenary sessions, breakout workshops, and meetings of various committees and task forces within NADD. An example conference agenda from Spring 2018 is found on the next pages.

Committees and task forces will vary over time, determined by membership's needs, identified issues, and interests. Committees and task forces typically have a chair and co-chair (usually volunteer), and these may change over time. Typical committees and task forces could include:

Integrated and Behavioral Health Task Force International Collaboration Task Force NADD Rankings Discussion and Improvement Task Force Social Justice and Racial Violence Task Force School Violence, Safety and Intervention Task Force Subcommittee on Field Education Committee to Develop Leadership Curriculum and Plan For Future Grand Challenges Committee Dr. Larry Davis Social Justice Fund Review Committee

Announcements and links for conference registration are found on the NADD website at <u>http://www.naddssw.org/</u>



## National Association of Deans and Directors of Schools of Social Work Dean Larry Davis Social Justice Fund \*

#### Purpose

The mission of the National Association of Deans and Directors of Schools of Social Work (NADD), as defined by its by-laws, is to "advance the excellence and interest of social work education." In 2014, NADD set up a task force on Social Justice and Racial Violence. In the Task *Force Findings on the Tragic Events of Ferguson, Missouri*, one of the recommendations was for NADD to "Determine ways to increase awareness and recognition of social justice in the classroom." To this end the Social Justice Fund was approved by NADD to provide resources to individuals and programs to develop initiatives that serve the NADD membership in advancing social justice curriculum and scholarship in our academic programs and communities.

## **Procedures**

#### **Proposal Development & Submission:**

A proposal must be submitted by a NADD member in good standing within the association. The completed proposal will be submitted to the NADD Social Justice Committee by **April 30**. Proposals are limited to one per member school and must be endorsed by the dean. Proposals should range between 2,500-\$5,000. It is anticipated that there will between 2-4 proposals funded annually based upon fund balance.

A proposal should not exceed page five single typed pages in length. Each proposal should include the following sections:

- 1. **Purpose and Goals.** Description of the relevance of the project, goals, and intended outcomes of the project.
- 2. Connection to NADD Strategic Plan and NADD Task Force Findings on Tragic Events of Ferguson, Missouri. <u>http://www.naddssw.org/pages/wp-</u> <u>content/uploads/2014/11/SUMMARY-OF-FINDINGS-NADD-Task-Force1.pdf</u>
- The Strategic Plan includes four sections.Listed below is a summary of Strategic Plan goals which are modified slightly to

allow for creativity in the proposed projects; however, please review the entire <u>Strategic Plan</u> as well. Identify and discuss how the project fits with one or more goals of the Strategic Plan.

- Goal 1: Social work leadership
- Goal 2: Collaboration with other organizations within social work and other related organizations
- Goal 3: Transitional issues related to social work administration and leadership
- Goal 4: Sustainability which also includes innovation of ideas and processes to continue the relevance of NADD and the social work profession
- 4. Budget. Include a proposed budget and budget justification. Identify any matching funds, or other funding sources that support the project. (Awards range between \$2,500-\$5,000). Funds will not be supported for faculty salary and travel.)
- 5. **Project Implementation.** Describe how the project will be implemented. Include an estimate of a time line for completing the various components of the project.
- 6. **Dissemination.** Dissemination to the NADD membership through a presentation and final report is required. Discuss other dissemination strategies and outlets.

#### Review Process & Awards

Decisions about allocation of funds for proposed projects are based upon the following principles:

- *Transparency* in submission, review and reporting processes
- *Equity* in decisions related to funding
- Accountability in sharing results and outcomes with the NADD membership
- *Innovation* for social work education and leadership
- *Outcomes* are relevant for social work education and leadership, and relate to the NADD Strategic Plan
- *Capacity* of the plan to broadly benefit NADD membership
- Student engagement

The proposals will be reviewed by the NADD Social Justice Award Selection Committee, which includes 3 appointed members by president plus two additional members representing other members selected committee. This committee reviews proposals and makes recommendations to the full NADD Board. Awards will be announced at the fall meeting of the association. Funds will be transferred to the institutions of the award recipients after the meeting.

#### **Review Criteria**

Each project proposal is evaluated on its own merits based on the following criteria:

- 1. Degree to which the proposed project addresses the mission of the association and goals outlined in the <u>NADD Strategic Plan</u> or actions in NADD Ferguson Task Force Report.
- 2. Clarity and feasibility of the project goals and objectives.
- 3. Identification of the project director and others involved in implementing the project.

- 4. Clarity of the project description related to the implementation plan.
- 5. Appropriateness of the proposed budget.
- 6. Identification of proposed matching funds, if deemed necessary for project implementation.
- 7. Appropriateness and quality of the plan for reporting project outcomes.
- 8. Plans for the dissemination of knowledge gained from the project.
- 9. Adherence to the five-page limit.

#### **Project Completion**

The project must be completed 12 months after receipt of the award. By that date, all funds must be expended or returned to NADD. The following are *required* of all award recipients:

- 1. Written report that is submitted to the NADD Social Justice Committee one month prior to the fall meeting the year after the award was received. The report will be reviewed by the President and the Board. Additionally, reports will be archived on the NADD website for review by the membership. The report will contain the following sections:
  - a. Statement of the relevance of the project to NADD Strategic plan/social justice.
  - b. Summary of the project that was undertaken, including the various components and activities.
  - c. Project outcome or results, and relevance for social work education and leadership
  - d. Implications for further projects, research, or policy
- 2. Presentation of the project to the NADD membership. At the Spring NADD conference, time will be allocated to have the award recipient provide a summary of the project as part of the membership meeting. In this way, NADD members have a greater understanding about the projects that are funded through the organization and the implications for social work education and leadership.

Award recipients may choose to disseminate the findings from their project through other venues (e.g., reports, conference presentations, and peer-reviewed publications). In these cases, acknowledgement of NADD funding will be included. If possible, a copy of this material should also be made available to load on the NADD website for availability to the membership.

## Revised March 27, 2019

\*<u>https://www.socialwork.pitt.edu/person/larry-e-davis</u>

## COMMUNICATIONS

NADD members can communicate and share information with each other through several means. There is a <u>private listserv</u> for members (<u>nadd@cswe.listpilot.net</u>) that is managed and updated by the NADD Manager Vitali Chamov (<u>vchamov@cswe.org</u>)

NADD also maintains a website, containing resources, information about positions, event announcements, NADD statements, and information about upcoming NADD meetings. To have something posted to the website, contact the NADD Manager. The website is found at <a href="http://www.naddssw.org/">http://www.naddssw.org/</a>

Finally, NADD has two Facebook sites. One is *NADD: National Association of Deans and Directors of Schools of Social Work*. It is public and used infrequently. The second is *NADD Social Work Deans & Directors* and is a private group. It is used much more frequently. Vitali Chamov can give you the password.

## NADD Listserv Netiquette

- Please send your responses to queries to <u>sender only and not to the</u> <u>whole listserv</u>.
- Please send personal messages of congratulations (to colleagues retiring and new ones entering) individually and not to the whole listserv.
- When posting a query to the list, the sender of the message must state in end of the message: *Please respond* <u>only to me (sender)</u> (<u>not</u> to the whole listserv, by clicking reply all) at:.....(your email address).Thank you so much for following NADD listserv "netiquette".
- COVID-19 Information is valuable to all of us. However, if you are posing a question / soliciting data / information relevant to the whole membership, please compile responses into a report to be posted on the NADD website under "Resources" and put either under "Surveys, Questions and Responses from Members" or "Monographs and Reports". You can also send to the entire listserv once you have collected all specific information.
- When posting a job announcement please use this format: "[Job title] position at [your university/college]", for example "Assistant Professor positions at Universal University" this allow NADD members to forward the message without changes so it's clear to potential recipients what the email is about.

## NADD BOARD OF DIRECTORS

The NADD Board of Directors consists of the following elected officers: President, Vice President and Program Chair, Vice President of Communications, Treasurer, Secretary, and up to six Members at Large. Each Board member serves a threeyear term.

The current Board of Directors, their institutions, contact information, and terms of service can be found at <a href="http://www.naddssw.org/about/board">http://www.naddssw.org/about/board</a>

The Board wants to encourage all NADD members to consider running for a leadership position. Leadership is *not* only for members who have been part of NADD for many years. Newer perspectives are always welcomed. If you are interested in exploring a leadership position, contact the Chair of the Nominating Committee, or your regional Nominating Committee representative.

The Board of Directors is supported by the NADD Manager Vitali Chamov. He can be reach at:

Vitali Chamov, NADD Manager Council on Social Work Education 333 John Carlyle Street Suite 400 Alexandria, VA 22314 Phone: +1.703.519.2075 Fax: +1.703.683.8099 E-mail: <u>vchamov@cswe.org</u>

	STATE MARYLAND	Postmus	First Name	Title Dean	University of Maryland	School 2 School of Social Work	Address 1 525 W. Redwood St.	Address	Baltimore MD	21201-177 postmus@ssw.umaryland.edu	Telephone 4107067794
3 MIDDLE STATES 4 MIDDLE STATES	MARYLAND MARYLAND NEW JERSEY NEW JERSEY	McPhatter Jewell Rich	Anna R. Jennifer R. Telvis M.	Dean & Professor Program Chair of the Grac Director	Kean University	School of Social Work School of Social Work Department of Social Work	1700 E. Cold Spring Lane 1101 Camden Avenue 1000 Morris Avenue	Building, Hutchinsor	Baltimore MD Salisbury MD Union NJ West Long B NJ	21251     anna.mcphatter@morgan.edu       21801     JRJEWELL@salisbury.edu       07083-713     terich@kean.edu       07764-185     Rmama@monmouth.edu	443-885-3537 (410) 677-5050 908-737-4033 / 4066 7325713607
6 MIDDLE STATES 7 MIDDLE STATES	NEW JERSEY NEW JERSEY NEW JERSEY NEW JERSEY	Mama Potter Rios Barney	Robin S. Cathryn Juan Robert J.	Dean Dean MSW Program Director MSW Program Director	Monmouth University Rutgers, The State University of Seton Hall University Stockton University	School of Social Work School of Social Work Department of Sociology, Anthropology, School of Social and Behavioral Science	Norwood and Cedar Avenue 120 Albany Street, Tower O Room 216 Arts and Science 101 Vera King Farris Drive		New Brunswi NJ	08901-116 cpotter@ssw.rutgers.edu 07079 juan.rios@shu.edu	7329327253 973-761-9028 609-652-4736; Cell: 609-412-5751
9 MIDDLE STATES 10 MIDDLE STATES	NEW YORK NEW YORK NEW YORK	Pardasani Begg McPhee	Manoj Melissa Debra	Dean & Professor Dean Dean	Adelphi University Columbia University Fordham University	School of Social Work School of Social Work Graduate School of Social Service	One South Avenue Box 701 1255 Amsterdam Avenue 113 W. 60th St., Room 726	Lincoln Ce	Garden City NY New York NY	11530-07C mpardasani@adelphi.edu 10027-599 mdb3@columbia.edu 10023-747 DMcPhee1@fordham.edu	516 877 4354 2128512289 2126366616
13 MIDDLE STATES 14 MIDDLE STATES	NEW YORK NEW YORK NEW YORK	Viggiani Cavanaugh Mazza	Pamela A. Mary Carl	Chair Dean Chair	Hunter College of the City Univ University of New York	Department of Social Work Lois V. and Samuel J. Silberman School Department of Social Work	Brockport Downtown 2180 Third Avenue @ 119t Boulevard West	161 Chest h Street	New York NY Bronx NY	14604         pviggian@brockport.edu           10035         mcavana@hunter.cuny.edu           9         CARL.MAZZA@lehman.cuny.edu	585.395.8450 212-396-7600 7189608418
16 MIDDLE STATES 17 MIDDLE STATES	NEW YORK NEW YORK NEW YORK NEW YORK	Brownstein-Evans Guterman Yun Crofford	Carol Neil B. Kwi Rebekah	Professor and Chair of So Dean and Paulette Godda Dean Chair	New York University Nyack College	Silver School of Social Work School of Social Work Division of Social Work	4245 East Avenue One Washington Square No 2 Washington Street, 20th R	loor	Nyack NY	14618 cbrowns3@naz.edu 10003 Inguterman@nyu.edu 10004 kwi.yun@nyack.edu 14624-19§ crofford_rebekah@roberts.edu	585-389-2756 2129985959 646-378-6170 5855946487
19 MIDDLE STATES	NEW YORK NEW YORK NEW YORK	Mondros Kang Smyth	Jacqueline B. Suk-Young Nancy J.			School of Social Welfare Department of Social Work School of Social Work	Master of Social Work Prog Health Sciences Center College of Community and 685 Baldy Hall	Level 2 Ro	Stony Brook NY	11794-823 jacqueline.mondros@stonybrook.edu 13902-60C sykang@binghamton.edu 14260-10S swdean@buffalo.edu	6314442139 6077775999 7166453381
23 MIDDLE STATES 24 MIDDLE STATES	NEW YORK NEW YORK NEW YORK	Jefferson Smith Gallina Warner	Carrie Nancy Lynn	Interim Director Interim Dean Dean	Syracuse University Touro College University at Albany - State Un		White Hall, Suite 244 43 West 23rd Street 135 Western Avenue		Syracuse NY New York NY Albany NY	13244-123 cjsmit04@syr.edu 10010 Nancy.gallina@touro.edu 12222 lwarner@albany.edu	315.443.4252 212-463-0400, extension 278 518.442.5324
26 MIDDLE STATES 27 MIDDLE STATES	NEW YORK PENNSYLVANIA PENNSYLVANIA PENNSYLVANIA		Danielle Janet Azadeh M. William	Dean Dean Chair; BSW Program Dire Chair	California University of Pennsy	Wurzweiler School of Social Work Graduate School of Social Work and Soc Department of Social Work Social Work Department	Belfer Hall, Room #824 300 Airdale Road 250 University Ave., Campu Hendricks Hall, Room G49	2495 Amst is Box 90	New York NY Bryn Mawr PA California PA Edinboro PA	10033 danielle.wozniak@yu.edu 19010-165 jshapiro@brymmawr.edu 15419-135 block@calu.edu 16444 WKOEHLER@edinboro.edu	2129600820 610-520-2603 724-938-4289 732-1580
29 MIDDLE STATES 30 MIDDLE STATES	PENNSYLVANIA		John G. Sister Angela Karen	Program Director Professor and Director Chair	Kutztown University Marywood University	Social Work Program School of Social Work Department of Social Work	P.O. Box 730 2300 Adams Avenue P.O. Box 1002	200 00018	Kutztown PA Scranton PA Millersville PA		6106834239 570-348-6282 ext 2394 717-871-5297
32 MIDDLE STATES 33 MIDDLE STATES 34 MIDDLE STATES	PENNSYLVANIA PENNSYLVANIA PENNSYLVANIA	Franks Jacobs McCallion Bachman	Deborah Philip Sally	Chair and Professor Director Dean	Shippensburg University Temple University University of Pennsylvania	Department of Social Work & Gerontolog School of Social Work School of Social Policy and Practice	1871 Old Main Drive 1301 Cecil B. Moore Ave., F 3701 Locust Walk	329 Shipp Ritter Annex	Shippensburg PA Philadelphia PA Philadelphia PA	17257 dfjaco@ship.edu 19122-602 philip.mccallion@temple.edu 19104-621 sbachman@upenn.edu	717 477 1276 215-204-6084 2158985541
36 MIDDLE STATES 37 MIDDLE STATES		Farmer Akbar Cullen Regan	Elizabeth M. Z. Ginneh Jennifer Jo Ann	Dean Chair and MSW Program Director Dean	Widener University	School of Social Work Department of Graduate Social Work Center for Social Work Education National Catholic School of Social Servic	2117 Cathedral of Learning Reynolds Hall One University Place		Pittsburgh PA West Chester PA Chester PA Washington DC		4126246304 610-436-2664 6104991153 202-319-5472
39 MIDDLE STATES 40 MIDDLE STATES	DISTRICT OF COLU DISTRICT OF COLU DISTRICT OF COLU DELAWARE	TBD	TBD Sandra Kelly	MSW Program Director Dean Chair and Professor	Gallaudet University	Department of Social Work Department of Social Work	800 Florida Avenue NE 601 Howard Place, NW College of Health & Public F	1200 N. DI	Washington DC Washington DC	20002-3695	202319-3472 2026515160 2028067311 302-857-6789
1 SOUTHERN 2 SOUTHERN 3 SOUTHERN	Alabama Alabama Alabama	Werner Reid Schwebel	Danilea Lesley David	Associate Professor & Dire Interim Dean Interim Chair	University of Alabama University of Alabama at Birmir	Master of Social Work Program; Departm School of Social Work Department of Social Work, College of A	Box 870314 302 Humanities Building	900 13th S	Auburn AL Tuscaloosa AL Birmingham AL	36849         dwerner@auburn.edu           35487-031         lwreid@ua.edu           35294-126         schwebel@uab.edu	334-844-2822 2053483924
4 SOUTHERN 5 SOUTHERN 6 SOUTHERN	ALABAMA ALABAMA GEORGIA	Perry-Mitchell Baker Jones Brido	Tonya E. Lisa Jenny Rrian	Professor & Chair Professor, Chair Dean	Alabama A & M University Samford University Clark Atlanta University	Department of Social Work, Psychology Department of Social Work Whitney M. Young, Jr., School of Social	Bibb Graves Hall, Suite 104 800 Lakeshore Drive 223 James P. Brawley Drive	a, S.W.	Normal AL Birmingham AL Atlanta GA	35810 Tonya.perry@aamu.edu 35229 LBaker2@samford.edu 30314-436 jjones@cau.edu 20023.306 bezid@ozeu.edu	(256)372-8356 (W); (256)653-7765 (C) 205-726-4882 404-880-8549 404-864 5074
8 SOUTHERN 9 SOUTHERN	GEORGIA GEORGIA GEORGIA GEORGIA	Bride Scheyett McClatchey Chaumba	Brian Anna M. Irene S. Josphine	Director Dean and Professor Associate Professor & Dire MSW Program Director	University of Georgia Kennesaw State University Valdosta State University	School of Social Work School of Social Work Department of Social Work and Human S Department of Human Services, Dewar (	P.O. Box 3995 279 Williams St 520 Parliament Garden Wa 2221 Health Sciences and I			30602 amscheye@uga.edu 30144 imcclatc@kennesaw.edu	404 651 5074 706.542.5424 470.578.2026 (office); 404.790.0140 (cell) 229-249-4893 or 229-249-4864 (Work)
11 SOUTHERN 12 SOUTHERN 13 SOUTHERN	FLORIDA FLORIDA FLORIDA	Scott Tookes Luna	Phyllis Gari D. Naelys	Dean and Associate Profe MSW Program Director/As Inaugural Dean and Profe	Barry University Florida Agricultural and Mecha Florida Atlantic University	School of Social Work Department of Social Work / College of S College of Social Work & Criminal Justic	11300 N.E. 2nd Avenue 1339 Wahnish Way 777 Glades Road SO 44, R	Benjamin B oom 102	Miami Shores FL Tallahassee FL Boca Raton FL	33161 pscott@mail.barry.edu 32307-350 gari.tookes@famu.edu 33431 ndiaz10@fau.edu	305-899-3196 (850) 561-2251 (561) 297-4169
16 SOUTHERN	FLORIDA FLORIDA FLORIDA FLORIDA	Clark	Thomas Mary Helen Jim	Chair Director and Professor Dean and Professor Director of Graduate Social	Florida International University Florida State University	College of Social Work	College of Professional Stur College of Health and Urbar Suite 2500 – University Cer	11200 S.W 296 Cham	Miami FL Tallahassee FL	32306-257 jclark5@fsu.edu	2395907867 305 348 2653 850.644.4752 352 588 8015
18 SOUTHERN 19 SOUTHERN	FLORIDA FLORIDA FLORIDA FLORIDA		Courtney E. Ana Michiel (Riaan) Joseph	Interim Director Director & Professor Chair	University of Central Florida University of South Florida	Department of Social Work School of Social Work School of Social Work Department of Social Work	University Campus-MC 206 P.O. Box 163358 13301 Bruce B. Downs Blvo 11000 University Parkway	1., MHC140	Orlando FL Tampa FL	32828 Ana.Leon@ucf.edu 33612-38( riaan@usf.edu	352 588 8015 823-3025; Ada Heller 813-974-1116 850-474-3080
21 SOUTHERN 22 SOUTHERN 23 SOUTHERN	Louisiana Louisiana Louisiana	Monroe Chaisson Bordnick	Pamela A. Rebecca Patrick S.	Director and Lois Canulett Dean Dean	Louisiana State University Southern University at New Orl Tulane University	School of Social Work School of Social Work School of Social Work	311 Huey P. Long Field Ho 6400 Press Drive 6823 St. Charles Avenue		Baton Rouge LA New Orleans LA New Orleans LA	70803 pmonroe@lsu.edu 70126 rchaisson@suno.edu	225.578.1351 5042865376 5048623485
25 SOUTHERN 26 SOUTHERN	KENTUCKY KENTUCKY KENTUCKY	Cambron Miller Jenkins	Shannon Justin "Jay" David	Chair Dean Dean	University of Kentucky University of Louisville	School of Social Work College of Social Work Raymond A. Kent School of Social Work			Louisville KY Lexington KY Louisville KY	40203-211 scambron@spalding.edu 40506-002 Justin.miller1@uky.edu 40292 d.jenkins@louisville.edu	5025859911 (859) 257-5740 5028523944 2707452693
28 SOUTHERN	KENTUCKY MISSISSIPPI MISSISSIPPI NORTH CAROLINA	Desrosiers Kolbo Stepteau-Watson Renkert	Patricia Jerome Desiree Lauren	Department Head & Assoc Interim Director Interim Chair, Associate P Chair	The University of Southern Mis	Department of Social Work, College of H School of Social Work Department of Social Work Department of Social Work	1906 College Heights Blvd. 118 College Dr. #5114 School of Applied Sciences 331 Edwin Duncan		Bowling Gree KY Hattiesburg MS Southaven MS Boone NC	38671 dswatson@olemiss.edu	601_266.4170 662-915-7336 8289626477
31 SOUTHERN 32 SOUTHERN 33 SOUTHERN	NORTH CAROLINA NORTH CAROLINA NORTH CAROLINA	Lee Nichols	Joseph G. Quienton L. Karen	Interim Director Interim Associate Dean an Professor and Head	East Carolina University	School of Social Work School of Social Work	College of Health and Humi 1200 Murchison Road CB# 7639	224 Rivers Humanitie	Greenville NC Fayetteville NC Raleigh NC	27858         LEEJOSE14@ECU.EDU           28308         qnichols@uncfsu.edu           7204         kbulloc2@ncsu.edu	252-328-2281 9106721853 919-513-0008
35 SOUTHERN 36 SOUTHERN	NORTH CAROLINA NORTH CAROLINA NORTH CAROLINA	Hatcher Floyd-Pickard	Gary L. Schnavia S. Melissa	Dean & Professor Director Chair	University of North Carolina at University of North Carolina at University of North Carolina at	School of Social Work Department of Social Work	Tate-Turner-Kuralt Building 9201 University City Blvd. Joint Master of Social Work	CHHS Buil	Greensboro NC	28223-000 Schnavia.Hatcher@uncc.edu 27402-617 mftaylo2@uncg.edu	9199625650 7048877935 (336) 334-4073 9109623872
38 SOUTHERN 39 SOUTHERN	NORTH CAROLINA NORTH CAROLINA SOUTH CAROLINA SOUTH CAROLINA	Morse Pitner	Stacey Patricia M. Ronald Anthony J.	Director Professor & Head Interim Dean Chair, Graduate Program	University of North Carolina at Western Carolina University University of South Carolina Winthrop University	Department of Social Work College of Social Work Department of Social Work	601 S. College Rd. Hamilton College, Room 33 130 Bancroft Hall	1512 Pend	Wilmington         NC           Cullowhee         NC           Columbia         SC           Rock Hill         SC	28403-597 kolomers@uncw.edu 28723 pmorse@email.wcu.edu 29208 pitner@mailbox.sc.edu 29733 hilla@winthrop.edu	8109023072 505222735897 (URECI) 5039774886 (803)7274886 (803)323-2647
41 SOUTHERN 42 SOUTHERN	TENNESSEE TENNESSEE TENNESSEE	Mehr Messinger Neely-Barnes	Nita Lori Susan	Acting Director, MSW Pro Dean Chair	Union University University of Tennessee Knoxy University of Memphis	School of Social Work	1050 Union University Drive 1618 W. Cumberland Ave. McCord Hall 230	3	Jackson TN Knoxville TN Memphis TN	38305         nmehr@uu.edu           37996         LMessing@utk.edu           38152         snlybrns@memphis.edu	(865) 974-6693 901-678-2616
45 SOUTHERN 46 SOUTHERN	TEXAS TEXAS TEXAS	Winter Singletary Gil	Thomas L. Jon E. Karina	Director Dean Director	Baylor University Our Lady of the Lake University	School of Social Work Diana R. Garland School of Social Work Worden School of Social Service	411 S.W. 24th Street		Abilene TX Waco TX San Antonio TX	79699 wintert@acu.edu 76798-732 Jon_Singletary@baylor.edu 78227 kegil@ollusa.edu	325.674.2072 / 325.260.8387 (Cell) (254) 710-4819 210-431-6516 936 486 5105
48 SOUTHERN 49 SOUTHERN	TEXAS TEXAS TEXAS TEXAS		Freddie James Angela Alan	Chair Director Dean and Professor	Texas State University	Master of Social Work Program Department of Social Work School of Social Work Graduate College of Social Work	School of Social Work TCU Box 298750 601 University Dr. 3511 Cullen Blvd., Room 1	P.O. Box 6	Nacogdoches TX Fort Worth TX San Marcos TX Houston TX	75962-610 favant@sfasu.edu 76129 i.petrovich@tcu.edu 78666-461 a_ausbrooks@bstate.edu 77204-401 ajdettlaff@uh.edu	817-257-6762 5122452592 7137438085
51 SOUTHERN 52 SOUTHERN 53 SOUTHERN	TEXAS TEXAS TEXAS	Ryan	Scott D. Luis H. Bruce	Dean & Professor Dean and Professor Chair	The University of Texas at Arlin University of Texas at Austin University of Texas at El Paso	School of Social Work School of Social Work Department of Social Work	211 S. Cooper Street 1 University Station D3500 500 W. University Ave		Arlington TX Austin TX El Paso TX	76019-012 sdryan@uta.edu 78712-035 Izayas@austin.utexas.edu	817-272-1491 5124711937 915-747-5095
55 SOUTHERN 56 SOUTHERN	TEXAS TEXAS VIRGINIA	Chanmugam Torres-Hostos Ihara	Amy Luis R. Emily	Chair Founding Dean and Profe Chair	The University of Texas Rio Gr George Mason University	Department of Social Work School of Social Work Social Work Department	College of Public Policy College of Health Affairs College of Health and Huma	1201 West 4400 Univ	Fairfax VA	78207 Amy.Chanmugam@utsa.edu 78541-299 luis.torreshostos@utrgv.edu 22030 eihara@gmu.edu	210-458-3000 956-665-3575 703-993-4229
58 SOUTHERN 59 SOUTHERN	VIRGINIA VIRGINIA VIRGINIA CONNECTICUT	Dungee-Anderson Hodge Angell Rofuth	E. Delores Diane M. Beth Todd William	Interim Dean Professor and Director Dean Director	Virginia Commonwealth Univer	The Ethelyn R. Strong School of Social V School of Social Work School of Social Work Graduate Social Work Program	700 Park Avenue P.O. Box 6958, Waldron Ha Academic Learning Center, Department of Social Work	1000 Floyd		23504 Eddungee-anderson@nsu.edu 24142 dmhodge@radford.edu 23284-202 keangel@vcu.edu 06515 rofutht1@southernct.edu	757-823-2694 (540) 831-7675 804-828-1036 secretary
2 NEW ENGLAND 3 NEW ENGLAND 4 NEW ENGLAND	CONNECTICUT CONNECTICUT CONNECTICUT	Carl-Stannard Awasu Heller	Patricia Carol Nina R.	Clinical Associate Profess MSW Program Director Dean	Sacred Heart University Quinnipiac University University of Connecticut	School of Social Work, College of Arts an Department of Social Work School of Social Work	West Campus- WC3A Root School of Health Sciences 38 Prospect Street	5151 Park	Fairfield CT Hamden CT Hartford CT	06825-10C carl-stannardp@sacredheart.edu 06518 carol.awasu@gu.edu 06103 nina.heller@uconn.edu	203-371-7769 203-582-6433 959.200.3649
7 NEW ENGLAND	CONNECTICUT MAINE MAINE MAINE	Wayne Butler Cohen Konrad	Raymie H. Sandy Shelley	Professor & Department C Interim Director Director Associate Professor & Dire	University of New England	Social Work & Equitable Community Pra School of Social Work School of Social Work	1678 Asylum Ave 5770 Social Work Building 716 Stevens Ave. Masterton Hall	71 Bedford	Vest Hartford CT Orono ME Portland ME Portland ME	04103 scohenkonrad@une.edu	860.231.5541 (207) 581-2386 (207) 221-4509 (207) 780-4115
9 NEW ENGLAND 10 NEW ENGLAND			Jeanette Gautam N. Jorge Carol	Associate Professor & Dire Dean and Professor Dean and Professor Founding Associate Dean	Boston College Boston University	School of Social Work School of Social Work-McGuinn Hall 132 School of Social Work School of Social Work	Masterton Hall 140 Commonwealth Avenue 264 Bay State Road Burrill Office Complex, Roo	9	Chestnut Hill MA Boston MA	02467-380 yadama@bc.edu 02215 jdelva@bu.edu	(207) 780-4115 Serena, asst. 6173533750 508-531-2760
12 NEW ENGLAND 13 NEW ENGLAND 14 NEW ENGLAND	MASSACHUSETTS MASSACHUSETTS MASSACHUSETTS	Johnson Berzin Yoshioka	Lisa Stephanie C. Marianne	Interim Director Inaugural Dean Dean and Elizabeth Martir	Salem State University Simmons University Smith College	School of Social Work College of Social Sciences, Policy, and F School for Social Work	352 Lafayette St. 300 The Fenway Lilly Hall		Salem MA Boston MA Northampton MA	01970 ljohnson2@salemstate.edu 02015 stephanie.berzin@simmons.edu 01063 myoshioka@smith.edu	978-542-2299 617-521-2084 4135857977
15         NEW ENGLAND           16         NEW ENGLAND           17         NEW ENGLAND	MASSACHUSETTS MASSACHUSETTS NEW HAMPSHIRE	Hill Padykula Wells	Anthony Nora Melissa	Department Chair Professor and Chair, IBHC Chair	Westfield State University University of New Hampshire	Graduate Department of Social Work Department of Social Work Department of Social Work Second of Social Work	263 Alden St. Mod Hall Room 102Q College of Health and Huma			01109-379 ahill@springfieldcollege.edu 01086 npadykula@westfield.ma.edu 03824-359 Melissa.wells@unh.edu	4137483065 413-572-8239 603.862.3953 004.665.8042
1 NORTH WEST 2 NORTH WEST	RHODE ISLAND ALASKA IDAHO NEVADA	Nimmagadda Moxley Magen Craig	Jayashree David Randy Carlton	Interim Dean and Professo Director and M.S.W. Prog Director Director Director and Professor	Rhode Island College University of Alaska Anchorage Boise State University University of Nevada, Las Vega	School of Social Work School of Social Work School of Social Work School of Social Work	600 Mount Pleasant Avenue College of Health 1910 University Drive 4505 Maryland Parkway		Providence RI Anchorage AK Boise ID Las Vegas NV	99508-823 dpmoxley@alaska.edu	401.456.8043 9077866900 2084261789 7028953311
4 NORTH WEST 5 NORTH WEST 6 NORTH WEST	NEVADA OREGON UTAH	Martin Coll Limb	Shadi Jose Gordon E.	Director and Founding De Dean Director	University of Nevada, Reno Portland State University Brigham Young University	School of Social Work School of Social Work School of Social Work	Mail Stop 0090 P.O. Box 751 2190 JFSB		Reno NV Portland OR Provo UT	89557-005 shadim@unr.edu 97207-075 coll@pdx.edu 84602 gordon_limb@byu.edu	775 784-6542; Direct (775) 682-8738 5037255012 801 422-6649
8 NORTH WEST 9 NORTH WEST	WASHINGTON	Reedy Kang	Martell Amanda Hye-Kyung	Dean Director Director	Seattle University	College of Social Work School of Social Work Masters of Social Work Program	395 South 1500 East, Room 102 Senior Hall Casey 3W / 901 12th Ave.		Salt Lake City UT Cheney WA Seattle WA	84112-02€ martell.teasley@utah.edu 99004-244 areedy@ewu.edu 98122-10§ kangh@seattleu.edu	801-581-6194 509.359.4567 2065431660
11 NORTH WEST 12 NORTH WEST	WASHINGTON MONTANA WYOMING ARIZONA	Uehara Caringi Downey Williams	Edwina James Eleanor James Herbert	Professor and Ballmer End Associate Professor & Cha Director Director	University of Wyoming	School of Social Work School of Social Work Division of Social Work, College of Healt School of Social Work	4101 15th Avenue NE Jeannette Rankin Hall 1000 East University Avenu Mail Code 3920	e 411 N. Cer	Seattle WA Missoula MT Laramie WY Phoenix AZ	98105-629 eddi@uw.edu 59812 james.caringi@umontana.edu 82071-200 edowney1@uwyo.edu 85004-068 james.herbert1@asu.edu	2065431660 4062435583 (307) 766-6112 6024960058
2 NORTH CENTRAL 3 NORTH CENTRAL 4 NORTH CENTRAL	ARKANSAS ARKANSAS COLORADO	Kapp Stauss TBD	Stephen Kimberly TBD	Director Chair and Professor Director	University of Arkansas University of Arkansas Colorado State University	School of Social Work School of Social Work School of Social Work	2801 S. University Avenue ASUP 106 127 Education Building		Little Rock AR Fayetteville AR Fort Collins CO	72204 sakapp@ualr.edu 72701 kstauss@uark.edu 80523-1586	479-575-7786 491 6612
6 NORTH CENTRAL 7 NORTH CENTRAL	COLORADO COLORADO ILLINOIS	Moore McBride Retrum Barnwell	Amanda Jessica H. Brenda	Dean Chair and Associate Profe Dean	University of Denver Metropolitan State University o Aurora University	Graduate School of Social Work Department of Social Work, Office W School of Social Work	2148 S. High St. Campus Box 70 347 S. Gladstone Avenue	P.O. Box 1 120 Alumn	Denver CO Denver CO Aurora IL	80217-33€ jhaxton1@msudenver.edu 60506-48§ bbarnwell@aurora.edu	303 871 2203 303-615-1051 630-947-8933 720 000 6445
9 NORTH CENTRAL 10 NORTH CENTRAL	ILLINOIS ILLINOIS ILLINOIS ILLINOIS	Seyfried Ostrander Shim McKay-Jackson	Sherri F. R. Noam Joyce Cassandra	Chair and Director of the M Chair Director Director, MSW Degree Pri	DePaul University	Department of Social Work Department of Social Work School of Social Work Graduate school in child development	Williams Science 116 A 1 E. Jackson Blvd Priory Campus 451 North LaSalle Street	9501 S. Ki 7200 W. D	Chicago IL Chicago IL River Forest IL Chicago IL	60628-155 sseyfrie@csu.edu 60604-226 noam.ostrander@depaul.edu 60305-106 jshim@dom.edu 60564-451 CMcKayLackson@erikson.edu	773-995-2415 773-325-4141 (708) 366-3316 (312) 893-7233
12 NORTH CENTRAL 13 NORTH CENTRAL	ILLINOIS ILLINOIS	Outlaw Menon	Gerri Goutham Sarah	Chair, Department of Soci Dean and Professor Graduate Program Directo	Governors State University Loyola University of Chicago	College of Health Professions Graduate School of Social Work	Masters of Social Work Pro 820 N. Michigan Avenue, 1: Pulliam Hall. RM 250- Mail	2th floor	University Pa IL Chicago IL	60466 g-outlaw@govst.edu 60611 gmenon@luc.edu	(312) 685-7233 7082352178 312-915-6456 618-453-2243

		ILLINOIS	Gorman-Smith	Deborah		University of Chicago	School of Social Service Administration			Chicago IL		debgs@uchicago.edu	7737021144	
	NORTH CENTRAL	ILLINOIS	Hairston	Creasie Finney	Dean			M-C 309	1040 West			cfh@uic.edu	3129963219	
	NORTH CENTRAL	ILLINOIS	Anderson	Steven G.	Dean	University of Illinois at Urbana-		1010 W. Nevada St.		Urbana IL		sandersn@illinois.edu	217 333-2260	
	NORTH CENTRAL	ILLINOIS	Choi	Kyung-Mee		University of Saint Francis	Social Work Department	S313 Tower Hall	500 Wilcox	Joliet IL		KChoi@stfrancis.edu	815 740-3460	
19	NORTH CENTRAL	INDIANA	Bonifas	Robin P.	Chair	Indiana State University	Department of Social Work	Nursing Building, Room 42	749 Chest	Terre Haute IN		Robin.Bonifas@indstate.edu	812-237-3428	
	NORTH CENTRAL	INDIANA	Davis	Tamara	Dean	Indiana University		902 W. New York St.	ES 4138	Indianapolis IN		tamsdavi@iu.edu		
	NORTH CENTRAL	IOWA	Van Blair Bern-Klug	Katherine Mercedes	Director and Professor Director	St. Ambrose University University of Iowa		518 W. Locust St.		Davenport IA		vanblairkatherine@sau.edu	563-333-3936 319 335-3316	
	NORTH CENTRAL							308 North Hall		Iowa City IA		Mercedes-bern-klug@uiowa.edu		
	NORTH CENTRAL	KANSAS	Mohr Carney	Michelle	Dean	University of Kansas	School of Social Welfare	1545 Lilac Lane		Lawrence KS		m343c356@ku.edu	7858644720; 785-	
	NORTH CENTRAL	KANSAS	Ricklefs	Tonya	Chair	Washburn University	Department of Social Work	1700 College Avenue		Topeka KS		tonya.ricklefs@washburn.edu	(785) 806-6696	
	NORTH CENTRAL	KANSAS	Lee	Kyoung	Professor and Director	Wichita State University Eastern Michigan University	School of Social Work	1845 Fairmount St.		Wichita KS Ypsilanti MI		kyoung.lee@wichita.edu	361-978-3206	
		MICHIGAN	Kellman Fritz	Jennifer	Interim Director			361 Marshall	020			jkellman@emich.edu	734 487-3230	
		MICHIGAN	Berghoef	Michael	Chair	Ferris State University		ASC 2108 B		Big Rapids MI		MichaelBerghoef@ferris.edu	231-591-5896	
	NORTH CENTRAL	MICHIGAN	Miles	Bart W.	Chair, MSW Director	Madonna University		36600 Schoolcraft Drive		Livonia MI		bwmiles@madonna.edu	5173557515	
	NORTH CENTRAL	MICHIGAN	Hughes	Anne	Director	Michigan State University		254 Baker Hall		East Lansing MI		hughesa@msu.edu	7347645347	
	NorthinoEntriote	MICHIGAN	Videka	Lynn	Dean	University of Michigan	School of Social Work	1080 S. University, 2841 S.	SWB	Ann Arbor MI		lvideka@umich.edu		
	NORTH CENTRAL		Kubiak	Sheryl	Dean	Wayne State University		5447 Woodward Avenue		Detroit MI		spk@wayne.edu	313 577-4400	
	NORTH CENTRAL	MICHIGAN	Harrison VanderWaal	Jennifer Curtis J	Interim Director and Assist Chair	Western Michigan University Andrews University	School of Social Work Department of Social Work	1903 West Michigan Avenu	10	Kalamazoo MI	49008-535	jennifer.harrison@wmich.edu vanderwa@andrews.edu	(269) 387-3173	
	NORTH CENTRAL	MICHIGAN				Missouri State University	School of Social Work	011 Nethery Hall Suite 200	National	Berrien Sprin MI Springfield MO	49104-003 65804		269 471 6196 or 269 4 417 836-6359	/1 6889 (O)
		MISSOURI	Day	Michele L.					National			MicheleDay@MissouriState.edu		
	NORTH CENTRAL	MISSOURI	Fearn	Noelle	Director	Saint Louis University		3550 Lindell Boulevard		St. Louis MO		noelle.fearn@slu.edu	3149772730	
	NORTH CENTRAL	MISSOURI	Thompson	Aaron	Director	University of Missouri-Columbi		729 Clark Hall		Columbia MO		thompsonaa@missouri.edu	5738823701 8162355791	
	NORTH CENTRAL	MISSOURI	Simmons	Amy		University of Missouri-Kansas		4825 Troost, Suite 106		Kansas City MO	64110-249	simmonsamy@umkc.edu		
	NORTH CENTRAL	MISSOURI	Johnson	Sharon	Dean	University of Missouri-St. Louis		One University Blvd.	-	St. Louis MO		Sharon_Johnson@umsl.edu	3145165632	
	NORTH CENTRAL	MISSOURI	McKay	Mary M.	Dean		George Warren Brown School of Social V	One Brookings Drive	Campus B	St. Louis MO		mary.mckay@wustl.edu	3149356693	
	NORTH CENTRAL	NEBRASKA	Beldin	Kerry	Interim Director	University of Nebraska at Oma		6001 Dodge Street CB206		Omaha NE		kbeldin@unomaha.edu	4025542923	
	NORTH CENTRAL	NEW MEXICO	Díaz	Héctor Luis		New Mexico State University	School of Social Work	College of Health and Socia		Las Cruces NM		hdiaz@nmsu.edu	646-2143	
	NORTH CENTRAL	NORTH DAKOTA	Flanagan	Kenneth	Chair	University of North Dakota	Department of Social Work	Gillette Hall	Box 7135	Grand Forks ND		Kenneth.flanagan@und.edu	701-777-3770	
	NORTH CENTRAL	OHIO	Gilmore	Grover C.	Dean & Professor		Mandel School of Applied Social Science		L	Cleveland OH		msassdean@case.edu	2163682256	
	NORTH CENTRAL	OHIO	Lewandowski	Cathleen A.	Director and Professor	Cleveland State University	School of Social Work	2300 Chester Avenue, CB 3		Cleveland OH		c.lewandowski@csuohio.edu	216-523-7477	
	NORTH CENTRAL	OHIO	Gregoire	Tom	Interim Dean	Ohio State University	College of Social Work	300 Stillman Hall		Columbus OH	43210-116	Gregoire.5@osu.edu	614 292 5300	
	NORTH CENTRAL	OHIO	Cluse-Tolar	Theresa	Program Coordinator	Ohio University	Department of Social Work	Work Program	Hall 416	Athens OH	9	cluse@ohio.edu	740-593-1291	
	NORTH CENTRAL	OHIO	McCarragher	Timothy	Director	The University of Akron	School of Social Work	Mary Gladwin Hall 101K	Building,	Akron OH	8001	mccarra@uakron.edu	(330) 972-5976	
	NORTH CENTRAL	OHIO	Van Loon	Ruth Anne		University of Cincinnati		P.O. Box 210108		Cincinnati OH	45221-010	vanloora@ucmail.uc.edu	513 556 4624	
	NORTH CENTRAL	OHIO	Talbot	Elizabeth	Associate Professor & Cha			3640 Colonel Glenn Highwa		Dayton OH		Elizabeth.Talbot@wright.edu	630-258-4319	
	NORTH CENTRAL	OKLAHOMA	Miller-Cribbs	Julie E.	Director	University of Oklahoma	Anne and Henry Zarrow School of Social	Schusterman Center, 3J12	4502 East	Tulsa OK	74135	jmcribbs@ou.edu	918.660.3378	
	NORTH CENTRAL	WEST VIRGINIA	Morrow	Deana F.		West Virginia University	School of Social Work	Eberly College of Arts and S	P.O. Box 6			deana.morrow@mail.wvu.edu	304-293-8808	
	NORTH CENTRAL	WEST VIRGINIA	Inghram	C. Scott	Social Work Director, MSV		P.O. Box 1000			Athens WV		inghramcs@concord.edu		
	NORTH CENTRAL	WISCONSIN	Gadling-Cole	Charnetta		Concordia University Wisconsi		12800 North Lake Shore Dr	rive	Mequon WI	53097-240	Charnetta.Gadling-Cole@cuw.edu	262-243-4506	
	NORTH CENTRAL	WISCONSIN	Slack	Kristi	Interim Director		Sandra Rosenbaum School of Social Wo	1350 University Avenue		Madison WI	53706-151	ksslack@wisc.edu	263-3671	
	NORTH CENTRAL	WISCONSIN	Freiburger	Tina	Dean		Helen Bader School of Social Welfare	1099 Enderis Hall P.O. Box	: 786	Milwaukee WI		freiburg@uwm.edu	414-229-6452	
		MINNESOTA	Boisen	Laura		Augsburg University		2211 Riverside Ave.		Minneapolis MN	55454	boisen@augsburg.edu	612-330-1430	
57	NORTH CENTRAL	MINNESOTA	Christenson	Brian L.	Chair	Capella University	Department of Social Work	School of Public Service Le	225 S. 6th	Minneapolis MN	55402	brian.christenson@capella.edu	208.798.4553	
	NORTH CENTRAL	MINNESOTA	Hill	Katharine	Director	University of St. Thomas		Morrison Family College of				Katharine.Hill@stthomas.edu	6519625801	
	NORTH CENTRAL	MINNESOTA	Togo Malm	Patience	Department Chair and BS			236 Stewart Hall	720 4th Av	St. Cloud MN	56301-449	ptogo@stcloudstate.edu	320-308-3939	
	NORTH CENTRAL	MINNESOTA	Richardson	Shelly		The College of St. Scholastica		1200 Kenwood Ave, Science		Duluth MN		srichar3@css.edu	218 723 7048	
	NORTH CENTRAL	MINNESOTA	McCleary	Jennifer	Department Head	University of Minnesota-Duluth	Department of Social Work	1207 Ordean Court	220 Bohan		55812-249	jmcclear@d.umn.edu	218-726-8859	
	NORTH CENTRAL	MINNESOTA	Merighi	Joseph R.	Associate Professor and In	University of Minnesota-Twin C	School of Social Work	105 Peters Hall	1404 Gortr	St. Paul MN	55108	jmerighi@umn.edu	612-625-1220 / 612-62	25-0294
63	NORTH CENTRAL	SOUTH DAKOTA	Zavadil			University of South Dakota						francis.zavadil@usd.edu		
	WEST	CALIEORNIA		Frank	Interim Chair	Oniversity of South Dakota	Department of Social Work	305 Julian Hall		Vermillion SD			605-677-5589	
	WEST		Rawlings	Mary	Chair	Azusa Pacific University	Social Work Programs (BSW and MSW)		414 East 0 901 E. Alor	Vermillion SD Azusa CA	91702-700	mrawlings@apu.edu	605-677-5589 626-815-6000 / 626-85	
		CALIFORNIA	Rawlings DeLong Hamilton	Mary Tobi	Chair MSW Program Director, A	Azusa Pacific University Brandman University	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien	16355 Laguna Canyon Rd.		Vermillion SD Azusa CA Irvine CA	91702-700 92618	mrawlings@apu.edu tdelongh@brandman.edu	605-677-5589 626-815-6000 / 626-85 cell. 970.691.7423 (MT	)
	WEST	CALIFORNIA	Rawlings DeLong Hamilton Choi	Mary Tobi Jong	Chair	Azusa Pacific University Brandman University California State University, Bal	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work			Vermillion SD Azusa CA	91702-700 92618 93311-109	mrawlings@apu.edu tdelongh@brandman.edu jchoi6@csub.edu	605-677-5589 626-815-6000 / 626-85 cell. 970.691.7423 (MT 661 654-2308 (direct);	
4	WEST	CALIFORNIA	Rawlings DeLong Hamilton	Mary Tobi	Chair MSW Program Director, A	Azusa Pacific University Brandman University	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work	16355 Laguna Canyon Rd.		Vermillion SD Azusa CA Irvine CA	91702-700 92618 93311-109 95929-055	mrawlings@apu.edu tdelongh@brandman.edu	605-677-5589 626-815-6000 / 626-85 cell. 970.691.7423 (MT 661 654-2308 (direct); 5308986204	)
4	WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola	Mary Tobi Jong Susan Maria	Chair MSW Program Director, A Chair and Director Director Chair	Azusa Pacific University Brandman University California State University, Bał California State University, Chi CSU Monterey Bay	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work School of Social Work Dept of Social Work	16355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West	901 E. Alo	Vermillion SD Azusa CA Irvine CA Bakersfield CA Chico CA Seaside CA	91702-700 92618 93311-109 95929-055 93955	mrawlings@apu.edu tdelongh@brandman.edu jchoi6@csub.edu srol@csuchico.edu mgurrola@csumb.edu	605-677-5589 626-815-6000 / 626-85 cell. 970.691.7423 (MT 661 654-2308 (direct); 5308986204 831 582-4216	)
4 5 6	WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll	Mary Tobi Jong Susan Maria Sarah	Chair MSW Program Director, A Chair and Director Director Chair Interim Chair	Azusa Pacific University Brandman University California State University, Bał California State University, Chi	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work School of Social Work Dept of Social Work	16355 Laguna Canyon Rd. 9001 Stockdale Highway	901 E. Alo	Vermillion SD Azusa CA Irvine CA Bakersfield CA Chico CA Seaside CA Hayward CA	91702-700 92618 93311-109 95929-055 93955 94542	mrawlings@apu.edu tdelongh@brandman.edu jchoi6@csub.edu sroll@csuchico.edu	605-677-5589 626-815-6000 / 626-85 cell. 970.691.7423 (MT 661 654-2308 (direct); 5308986204 831 582-4216 (510) 885-2148	)
4 5 6 7	WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching	Mary Tobi Jong Susan Maria Sarah Martha	Chair MSW Program Director, A Chair and Director Director Chair Interim Chair Chair/Program Director	Azusa Pacific University Brandman University California State University, Bał California State University, Chi CSU Monterey Bay California State University, Eas California State University, Fre	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work School of Social Work Dept of Social Work Department of Social Work Department of Social Work Education	16355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH	901 E. Alos 100 Camp	Vermillion SD Azusa CA Irvine CA Bakersfield CA Chico CA Seaside CA Hayward CA Fresno CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801	mrawlings@apu.edu tdelongh@brandman.edu jchoi6@csub.edu sroll@csub.o.edu mgurrola@csumb.edu sarah.taylor@csueastbay.edu marthavu@csufresno.edu	605-677-5589 626-815-6000 / 626-85 cell. 970.691.7423 (MT 681 654-2308 (direct); 5308986204 831 582-4216 (510) 885-2148 5592783992	)
4 5 6 7 8	WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor	Mary Tobi Jong Susan Maria Sarah	Chair MSW Program Director, A Chair and Director Director Chair Interim Chair	Azusa Pacific University Brandman University California State University, Bak California State University, Chi CSU Monterey Bay California State University, Eas California State University, Fre California State University, Fre	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scient Department of Social Work School of Social Work Depart Social Work Department of Social Work Department of Social Work Education Department of Social Work	16355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH P.O. Box 6868	901 E. Alos 100 Camp	Vermillion SD Azusa CA Irvine CA Bakersfield CA Chico CA Seaside CA Hayward CA Fresno CA Fullerton CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686	mrawlings@apu.edu Idelongh@brandman.edu Jcholi@csub.b edu sroll@csuchico.edu mgurola@csumb.edu sarah.taylor@csucestbay.edu martharu@csufresno.edu mikingoh@dullerton.edu	605-677-5589 626-815-6000 / 626-82 cell. 970.691.7423 (M1 661 654-2308 (direct); 5308986204 831 582-4216 (510) 885-2148 5592783992 714-278-2011	)
4 5 6 7 8 9	WEST WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Kim-Goh Meyer-Adams	Mary Tobi Jong Susan Maria Sarah Martha Mikyong Nancy	Chair MSW Program Director, A Chair and Director Director Chair Interim Chair Chair/Program Director Chair Director	Azusa Pacific University Brandman University California State University, Chi CSU Monterey Bay California State University, Chi California State University, Fer California State University, Fre California State University, Fre	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work School of Social Work Depart Social Work Department of Social Work Department of Social Work Chool of Social Work School of Social Work	16355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH P.O. Box 6868 1250 Bellfower Boulevard	901 E. Alor 100 Camp d 102	Vermillion SD Azusa CA Ilvine CA Bakersfield CA Chico CA Seaside CA Hayward CA Fresno CA Fullerton CA Long Beach CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686 90840-460	mrawlinge@apu.edu ideologh@incadman.edu jdhol6@csub.edu sroll@csuchica.edu mgurcla@csumb.edu sarah.tayfor@csueastbay.edu maitharu@csuffesno.edu mkimgoh@fullerion.edu Mancy.Mayer-Adams@csub.edu	605-677-5589 626-815-6000 / 626-82 cell. 970.691.7423 (MT 661 654-2308 (direct); 5308986204 831 582-4216 (510) 885-2148 5592783992 714-278-2011 5629857774	)
4 5 6 7 8 9	WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Kim-Goh	Mary Tobi Jong Susan Maria Sarah Martha Mikyong	Chair MSW Program Director, A Chair and Director Director Chair Interim Chair Chair/Program Director Chair	Azusa Pacific University Brandman University California State University, Bak California State University, Chi CSU Monterey Bay California State University, Eas California State University, Fre California State University, Fre	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work School of Social Work Depart Social Work Department of Social Work Department of Social Work Chool of Social Work School of Social Work	16355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH P.O. Box 6868	901 E. Alor 100 Camp 102	Vermillion SD Azusa CA Irvine CA Bakersfield CA Chico CA Seaside CA Hayward CA Fresno CA Fullerton CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686 90840-460	mrawlings@apu.edu Idelongh@brandman.edu Jcholi@csub.b edu sroll@csuchico.edu mgurola@csumb.edu sarah.taylor@csucestbay.edu martharu@csufresno.edu mikingoh@dullerton.edu	605-677-5589 626-815-6000 / 626-82 cell. 970.691.7423 (M1 661 654-2308 (direct); 5308986204 831 582-4216 (510) 885-2148 5592783992 714-278-2011	)
4 5 6 7 8 9 10 11	WEST WEST WEST WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Kim-Goh Meyer-Adams Wong-Kim Brown	Mary Tobi Jong Susan Maria Sarah Martha Mikyong Nancy Evaon C. Jodi L.	Chair MSW Program Director, A Chair and Director Director Chair Interim Chair Chair/Program Director Chair Director Director Chair	Azusa Pacific University Brandman University California State University, Bak California State University, Chi CSU Monterey Bay California State University, Fre California State University, Fre California State University, Lo California State University, Los California State University, Los California State University, Los	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Solen Department of Social Work Dept of Social Work Dept of Social Work Department of Social Work Education Department of Social Work School of Social Work School of Social Work	18355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH P.O. Box 6808 1250 Bellflower Boulevard 5151 State University Drive	901 E. Alor 100 Camp d 102	Vermillion SD Azusa CA Ilvine CA Bakersfield CA Chico CA Seaside CA Hayward CA Fresno CA Fullerton CA Long Beach CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686 90840-460 90008 91330-822	mawlings@apu edu tidengh@brandman.edu tidengh@brandman.edu srol@csuub.edu srol@csuub.edu sarah.taylor@csuesetbay.edu mathavu@csutesen.edu mimgon@fuliefton.edu ewongkim@csaltatela.edu jodi.trown@csut.edu	605-677-5589           626-817-5589           626-815-6000 / 626-85           cell, 970.681.7423 (MI           661 654-2308 (direct);           5308986204           831 582-4216           (610) 885-2148           5592783992           7714-278-2011           5629857774           3233434680           (818) 677-4964; 7630	)
4 5 6 7 8 9 10 11 12	WEST WEST WEST WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Kim-Goh Meyer-Adams Wong-Kim Brown Russell	Mary Tobi Jong Susan Maria Sarah Martha Mikyong Nancy Evaon C.	Chair MSW Program Director, A Chair and Director Director Chair Chair Director Director Director Director Director Director Director	Azusa Pacific University Brandman University California State University, Bai California State University, Chi California State University, Fan California State University, Fan California State University, For California State University, For California State University, Co California State University, Los California State University, Nos California State University, Nos	Social Work Programs (BSW and MSW) MSW Program. School of Arts and Scien Department of Social Work Department of Social Work Department of Social Work Education Department of Social Work Education Department of Social Work School of Social Work Department of Social Work Department of Social Work Department of Social Work	18355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH P.O. Box 6868 1250 Beilflower Boulevard 5151 State University Drive 6000 J St.	901 E. Alor 100 Camp 102	Yermillion         SD           Azusa         CA           Irvine         CA           Bakersfeld         CA           Chico         CA           Fresno         CA           Fullerton         CA           Long Beach         CA           Long Beach         CA           Saguide         CA           Saguide         CA           Scaude         CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686 90840-460 90840-460 90008 91330-822 95819-609	mawfings@apiu.edu Lideiongh@brandman.edu Jrobi@csub.edu sroll@csuchico.edu mgurola@csumb.edu saani.tayfo@csueastbay.edu marthavu@csulesto.edu marthavu@csulesto.edu Mancy.Meyer-Adama@csub.edu evongkim@calatala.edu	005-677-5589           622-815-6000 / 628-85           cell. 970.691.7423 (MI           661.654-2308 (direct)           5308986204           5308986204           631.682-4216           (510) 885-2148           5592783992           714-278-2011           5629857774           3233434680           (818) 677-4994; 7630           (916) 278-6943	)
4 5 6 7 8 9 10 11 12	WEST WEST WEST WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Kim-Goh Meyer-Adams Wong-Kim Brown	Mary Tobi Jong Susan Maria Sarah Martha Mikyong Nancy Evaon C. Jodi L.	Chair MSW Program Director, A Chair and Director Director Chair Chair Director Director Director Director Director Director Director	Azusa Pacific University Brandman University California State University, Bak California State University, Chi CSU Monterey Bay California State University, Fre California State University, Fre California State University, Lo California State University, Los California State University, Los California State University, Los	Social Work Programs (BSW and MSW) MSW Program. School of Arts and Scien Department of Social Work Department of Social Work Department of Social Work Education Department of Social Work Education Department of Social Work School of Social Work Department of Social Work Department of Social Work Department of Social Work	18355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH P.O. Box 6808 1250 Bellflower Boulevard 5151 State University Drive	901 E. Alor 100 Camp 102	Vermillion SD Azusa CA Irvine CA Bakersfield CA Chico CA Seaside CA Hayward CA Fresno CA Fresno CA Fruilerton CA Los Angeles CA Northridge CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686 90840-460 90840-460 90008 91330-822 95819-609	mawlings@apu edu tidengh@brandman.edu tidengh@brandman.edu srol@csuub.edu srol@csuub.edu sarah.taylor@csuesetbay.edu mathavu@csutesen.edu mimgon@fuliefton.edu ewongkim@csaltatela.edu jodi.trown@csut.edu	605-677-5589           626-815-6000/ 626-85           cell. 970.691.7423 (MT           661 654-2308 (direct);           530896204           831 582-4216           (510) 885-2148           5592783992           714-278-2011           9523344680           (818) 677-4994; 7630           (916) 278-6943           (909) 537-5559	)
4 5 6 7 8 9 10 11 12 13 14	WEST WEST WEST WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Kim-Goh Meyer-Adams Wong-Kim Brown Russell	Mary Tobi Jong Susan Maria Sarah Martha Mikyong Nancy Evaon C. Jodi L. Dale	Chair MSW Program Director, A Chair and Director Director Chair Chair Director Director Director Director Director Director Director	Azusa Pacific University Brandman University California State University, Bai California State University, Chi California State University, Fan California State University, Fan California State University, For California State University, For California State University, Co California State University, Los California State University, Nos California State University, Nos	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work School of Social Work Department of Social Work Department of Social Work School of Social Work School of Social Work Department of Social Work Department of Social Work Division of Social Work Division of Social Work Division of Social Work	18355 Laguna Canyon Rd. 9001 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 5310 N. Campus Drive, PH P.O. Box 6868 1250 Beilflower Boulevard 5151 State University Drive 6000 J St.	901 E. Alos 100 Camp d 102 Nordhoff	Yermillion         SD           Azusa         CA           Irvine         CA           Bakersfeld         CA           Chico         CA           Fresno         CA           Fullerton         CA           Long Beach         CA           Long Beach         CA           Saguide         CA           Saguide         CA           Scaude         CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686 90840-460 90840-460 90008 91330-822 95819-609 92407-239	mawlings@ppu.edu Utelong@ptumdman.edu Utelong@csub.edu srol@csub.edu srol@csub.edu mgurrol@csub.edu mgurrol@csub.edu marthav@csub.esenbay.edu marthav@csub.esenbay.edu marthav@csub.esenbay.edu marthav@csub.edu wongbitm@csub.edu wongbitm@csub.edu drussel@csus.edu	005-677-5589           622-815-6000 / 628-85           cell. 970.691.7423 (MI           661.654-2308 (direct)           5308986204           5308986204           631.682-4216           (510) 885-2148           5592783992           714-278-2011           5629857774           3233434680           (818) 677-4994; 7630           (916) 278-6943	)
4 5 6 7 8 9 10 11 12 13 14 15	WEST WEST WEST WEST WEST WEST WEST WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Kim-Goh Meyer-Adams Wong-Kim Brown Russell McAllister Beecher Garcia	Mary Tobi Jong Susan Maria Sarah Martha Mikyong Nancy Evaon C. Jodi L. Dale Carolyn Blake John	Chair MSW Program Director, A Chair and Director Director Chair Chair Chair Director Chair Director Chair Director Chair Director Chair Director Chair Director Chair Chair Director Chair	Arsus Pacific University Brandman University California State University California State University California State University Crit California State University. Era California State University. Era California State University. Era California State University. Era California State University. California State University. California State University. California State University. California State University. State California State University. State California State University. State California State University. State California State University. State	Social Work Programs (BSW and MSW) MSW Program, School of Arts and Scien Department of Social Work School of Social Work Department of Social Work Department of Social Work Bepartment of Social Work School of Social Work Department of Social Work Department of Social Work Department of Social Work School of Social Work School of Social Work School of Social Work School Social Work	16355 Laguna Canyon Rd. 9001 Stockdale Highway Basch Hall West 25800 Carlos Bee Boulevar 25800 Carlos Bee Boulevar 2500 Diversity Parker 2500 Billitower Boulevard 5151 State University Drive 6000 J St. 5500 University Parkway 330 S. Twin Cake Valley Rd. 1 University Circle	901 E. Alor 100 Camp d 102 Nordhoff	Vermillion         SD           Azusa         CA           Azusa         CA           Invine         CA           Bakersfield         CA           Chico         CA           Seaside         CA           Hayward         CA           Fresno         CA           Los Angeles         CA           Northridge         CA           Sacramento         CA           San Bemardi         CA           San Marcos         CA           Turkok         CA	91702-700 92618 93311-109 95929-055 93955 94542 93740-801 92834-686 90840-460 90008 91330-822 95819-609 92407-239 92096 95382	mawingsi@apu.du tidongi@tamian.adu jdon@@cush.edu srd@@such.odu mgurrala@cush.edu samih.ydor@cusnesBy.edu martha.ydor@cusnesBy.edu martha.ydor@cusnesBy.edu martha.ydor@cusnesBy.edu martha.ydor@cusnesBy.edu drusset@cusnesBy.edu drusset@cusnesBy.edu drusset@cusnesBy.edu Byera@cusnesBy.edu Byera@cusnesBy.edu	005-677-5589           coll         367-615-6000 / 626-85           coll         970-691-7423 (M1           081         654-2306 direct           5308986204         831-582-4216           (510)         885-2148           5592783992         714-278-2011           5622783992         12233434680           (816)         677-4994; 7630           (90)         537-5569           760-750-7378         (209)	)
4 5 6 7 8 9 10 11 12 13 14 15 16	WEST	CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA CALIFORNIA	Rawlings DeLong Hamilton Choi Roll Gurrola Taylor Vungkhanching Wong-Kim Brown Russell McAllister Beecher Garcia O'Neill	Mary Tobi Jong Susan Maria Sarah Martha Mikyong Nancy Evaon C. Jodi L. Dale Carolyn Blake John Marissa	Chair MSW Program Director A Chair and Director Director Chair Interim Chair/Program Director Chair Director Director Director Chair Director Director Chair Chair Chair Chair Chair Chair Chair Chair Chair Chair Chair Chair Chair Chair Chair Chair	Arusa Pacific University California State University California California State University California State University California State University. Cri- CSU Montenzy Bay California State University. Cri- California State University. Un- California State University. Un- California State University. Un- California State University. Un- California State University. Sta- California State University. Sta-	Social Work Programs (BSW and MSW) MSW Program. School of Arts and Scien Department of Social Work Department of Social Work Department of Social Work Education Department of Social Work Education Department of Social Work School of Social Work Department of Social Work School of Social Work Department of Social Work School MSW	18355 Laguna Canyon Rd. 19301 Stockdale Highway Beach Hall West 25800 Carlos Bee Boulevar 25800 Carlos Bee Boulevard 2500 Bullfower Boulevard 5151 State University Drive 6000 J St. 5500 University Parkway 3305 T win Oaks Valley Rd	901 E. Alos 100 Camp d 102 Nordhoff	Vermillion         SD           Azusa         CA           Hvine         CA           Bakersfield         CA           Chico         CA           Seaside         CA           Seaside         CA           Fresno         CA           Fresno         CA           Fullerton         CA           Sarafferdo         CA           Sarafferdo         CA           Sarafferdo         CA           San Bernardi         CA           San Marcos         CA           Arcata         CA	91702-700 92618 93311-109 95929-055 94542 93740-801 92834-886 90840-460 90080 91330-822 95819-605 92407-233 92096 95382 8299	mawingsi@apu.du tidonj@giarahama.ndu tidonj@giarahama.ndu tidonj@giarahama.ndu sardi@giaraho.adu mgurala@giarahama.ndu mgural@giarahama.ndu maminaya@gialahana.ndu maminaya@giarahama.ndu mgupa@giarahama.ndu mgupa@giarahama.ndu tidoselingesus.ndu tidoselingesus.ndu tidoselingesus.ndu maraisa.onal@giarahama.ndu mgarisa.onal@giarahama.ndu	605-677-5589           626-815-6000 / 626-85           cell. 970-691-7423 (MPC)           681 654-2308 (direct);           5306986204           531 652-24216           610) 895-2148           5502783392           55228392           2334344604           (818) 677-4994; 7630           (916) 278-6943           (909) 537-5559           760-750-7373 (76)           (209) 667-3728           (707) 826-4562	)
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